



Alternar Forum

PROJECT OF CONSOLIDATION OF COLOMBIAN FORUM
FOR THE CONSTRUCTION OF SOCIALS ALTERNATIVES – ALTERNAR –
– PILOT PROJECT IN THE MUNICIPALITY OF PASTO –

ANISA COLOMBIA

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EXECUTIVE SUMMARY

This project will contribute to the strengthening of a unique initiative in the world, it tries to provide to an entire community of a middle town, the ability of unified action by the direct management of the issues that affect their daily live, without the interference of corrupt political practices, the defense of particular interests, the subscription to a particular belief or ideology; and without the presence of power to manipulate or tilt the balance in his own benefit. This is nothing more nor nothing less than a serious attempt and well supported inform, in order to overcome the problem of the power in society, conceived as the way of domination of some over others, legitimate or camouflaged within the political, social and economic structure of the society, to become an unified capacity of action of the social whole, which is the power of unity.

The alternative forum is conceived as a space, in the broadest sense of the word, to meet and work of the citizenry in general to find creative, synergistic and systemic solutions to their problems, to enhance individual and collective capacities existing in the society, and to exploit opportunities and strengths, minimizing weaknesses and threats, thanks to the progressive achievement of its capacity to unified action without the interference of power factors or social and political practices that alter the collective management and put the particulars interests.

As has happened many times in the history of human civilization, based on what the great historian of the civilizations Arnold Toynbee envisioned, the great social transformations come from the vision that a *creative minority* gives gradually to the society, thanks to inspiration from the work, life, principles and teachings of the founder of an universal religion, even if is or not recognized as such by the people in his time. In this case, it is the vision and work of Baha'u'llah, the founder of the Baha'i International Community, the latest independent world religion, who left a monumental legacy to humankind, outlining all aspects its future life, based on the construction of the organic unity of humanity, which becomes in unity in diversity, that is the harmonious working of all the diversity on the planet.

The system gave Baha'u'llah to humanity, that has been implemented by the Baha'i World Community in the world, shows the result of the wonderful achievements to the general benefit, as it has contributed substantially to the process understanding and reconciliation, in many parts of the world, and has also achieved the unique condition of maintaining its unity unbroken for 169 years of history, since none of the numerous attempts to divide it, hasn't fructified nor will because their institutions have an universal, firm and indisputable base. This project proves to be an adaptation of the Baha'i system to the Colombian reality, based on the experience and knowledge of the institution responsible for the project, Anisa Colombia, and their members, in the academic, cultural and social field.

The main basis for the Forum implementation is based on the application of the unity in diversity principle, which is very different from the *representation* of various social groups, the same way as the representative democracy that allows competition of the different parties and groups to have social primacy, competition altered by the presence of power factors, so the decision system, by majority or consensus imposition, rarely achieves the full satisfaction of the general interests of minority groups without any representation. And the building of unity in diversity is possible thanks to the consultation, which is a system of collective decision, guided by the search of the truth and that is the exchange of diverse perspectives on a particular issue, looking for synergistic and harmonious integration in general benefit.

The Alternar Forum will create three separate instances but complementary to each: the first one consultative and *jurisdictional*, other *operative* and the last one *administrative and executive*, each one with specific functions and powers, of predetermined organs and special resources for its operation. These three instances are the expression of three areas to demonstrate the power of collective management of the community: the area of the *authority*, assigned to the *administrative and executive* instance, the area of the

influence, assigned to the consultative and jurisdictional instance, and area of the initiative and leadership, assigned to the operative organ, all separated from each other, but working in a spirit of unity.

The project aim is to "create an alternative social management model for Colombia based on organized civil society, with its fundament on the ability of unified action of the community without the interference of power or the defense of ideologies, creeds or particular doctrines, starting with a pilot project to develop at the local ambit, that develop all the principles and tools for its implementation, directed to the gradual creation of the unity, the process of cementing a lasting peace and improving the conditions and life quality for all the people."

The general goal of the project will be to "create and implement a comprehensive meeting space, open, inclusive and participatory of continuous operation, in the city of San Juan de Pasto, Nariño department of the Republic of Colombia, through the Colombian Forum for the Construction of Social Alternatives – Alternar (for its words in Spanish), in the context of the search for models for integration, existing in the world, through the development of activities of study, analysis, research, oversight, and social intervention, to facilitate the implementation of relevant, original, motivating, inclusive and effective solutions , to get a positive transformation of social reality in their various areas. "

And the five (5) specific objectives are:

- 1. To create and implement the basic operative structure, in terms of logistics, administrative and operative to the Alternar Forum in the city of San Juan de Pasto, for the development of the first action guides, defined in accordance whit the general objective of the project.*

- 2. To promote and spread continuously in many ways, both formal and informal, personal, institutional and communal at all levels of the city of San Juan de Pasto, the aims and objectives of the Forum, its principles, rules and tools, organization and structure, to ensure enough the appropriate spread of the project and the operative organization of the project in the various sectorial and communal ambits.*

- 3. To contribute with the functionality and consolidation of the operative instance of the Forum, through focal groups in the thematic area, sectorial and communal, to incubate and mature the various proposals and initiatives for social action and intervention that benefit the general citizenship, and through territorial communities that permit the formation of the executive instance of the project.*

- 4. To support, with all available resources, the operative and executive area, the implementation of social, cultural, environmental, productive, organizational and otherwise initiatives, that have been examined and approved, in the format of programs, projects, action guides and activities.*

- 5. To document the development of the project in each area of activity and stage of implementation, and organize the assessment process through a participatory process, to ensure the relevance and quality of learning, allowing ownership of the process by all stakeholders in the project and ensure its replication in other local and regional ambit.*

The project is envisioned as the engine that will enable the creation and development of the Alternar Forum during its launch in the first 18 month, time that is considered enough, time to takeoff and consolidate, with the help of seed money for the fitness of the physical and technical infrastructure, for the work of the initial project team, in the managing institution and to develop activities that support the operative instance, both focal groups and territorial communities. The total cost of the project amounts to USD \$ 141.000, which \$ 94,000 dollars will be required from external sources and 47,000 dollars, the counterpart of local resources.

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I. GENERALITIES

A. INTRODUCTION

When society faces a great crisis from a disaster or a threat, such as an earthquake, tsunami or a war, people brings the best of herself and behaviors emerge heroic, and selfless slaughtered individually and may find that opposing social groups lay down their differences and provide their assistance to the creative solution of problems, with a great display of energy, with a great sense of responsibility. If you look closely, at the time, emerge the spiritual values of the community and manifests the unity in diversity in its entire splendor because all the people are valued, everyone is important and can make the best of them.

This is what we seek to replicate in the space of the Forum, that spirit, the atmosphere that somehow frees individuals they are forced to act as they usually do, when they respond to pressures, interest, models and reviews much of which are contrary to nature, his essential nobility. But the question of rigor is: What is what prevents women and men usually provide usually provide the best of themselves for the benefit of the social, which in turn benefit, and allows, as is constantly repeated, that the wicked, who are the least, more which can be more? All points to indicate that *factors of power* affecting the definitely in this situation and to fight them or overcome them appears to be an unsolvable problem. We believe that this is not true that if you can definitely overcome these factors and build with the assistance of all in a society peaceful, just and prosperous, because we have the principles and the tools needed to undertake this task.

Therefore, within Anisa, we have been raising, since long ago, the need and ability to offer Colombian society an alternative operative model to facilitate the social management, which is free from any interference of the particular defense visions and interests social, political, economic and institutional, and therefore allow all valuable initiatives, available resources and capacities and potentials of human talent, to meet their objectives and have the ability to coordinate systemic enough holistic finally allow build, step by step but in a safe and secure manner, the capacity of the unified action of the social benefit of each and every one of its members.

The macro project that we have raised covers the national ambit, but we are aware that the best way to implement it is developing a pilot project at the local ambit, and we decided to conduct this pilot project in the city of San Juan de Pasto, capital of the department of Nariño, south of the Republic of Colombia, for reasons which will then be explained later.

B. CONTEXTUAL ANALYSIS

1. THE GLOBAL CONTEXT

The alternatives that exist in the world in terms of available models to solve human problems can be summarized as follows:

1. The final imposition of the neoliberal model of capitalism under U.S. hegemony and Western model in the background resulting from the application of *unity in uniformity*, scheme under which there are no answers for overcoming the environmental crisis created and exacerbated the maximum by this model, nor for the destruction of the cultural diversity of humanity, or to achieve the inclusion of all countries in the world in the wheel of development, nor for the permanent elimination of poverty and social exclusion, for all evidence shows that the model can be neither inclusive nor participatory, since it presupposes the domination and exploitation of each other.

2. La destruction of the capitalist system through a global revolution that will accomplish the imposition of a communist or socialist character on the basis of justice and equality under the aegis of strongly centralized

structures to ensure the production, circulation and the fair and equitable sharing of all resources. The problem with this vision is that the utopian socialists or communists, as they are known, suffered a devastating blow to what had happened since 1990 until now and have also shown their lack of correspondence of the principles to reality, be unable to reflect much of human needs, including the freedom and participation based on authoritarian structures that inevitably create a privileged elite around the circle of power. And in another sense, this model proves to be another form of implementation of the unity in *uniformity*.

3. Many thinkers, politicians and ideologues who see a way out to build a *multipolar world* that allows the coexistence of different political and economic models, with respect for basic rules of tolerance and coexistence universal, models that would be one way or another are a mixture of the two currently conflicting systems in the actuality, capitalism and socialism, and would allow the joint solution of the main problems facing humanity. The big problem of this vision is *how* to achieve this balance without building the necessary unity to prevent essential religious and cultural differences, as well as economic and political interests and the unlimited sovereignty of nation states remain the major obstacles to achieving common objectives for the benefit of all countries, all cultures, to cross the enormous social differences, economic, technological exacerbate disparities in wealth and access to human resources to overcome the problem of power, current expression domain of some interest groups over others, some countries over others, institutional structures over others and above all how to go beyond a totally materialistic and decadent civilization and make it a spiritual and progressive civilization. In the background the big dilemma is how to build a peaceful and prosperous basis backing an unjust world divided, or deeply damaged the foundation, as expressed Bahá'u'lláh more than 120 years ago when he said: "The current order is to be lamentably defective..."

4. Another alternative is definitely the thinking that there is no possible solution to human affairs because man is incorrigibly selfish and destructive, life is a jungle where the strongest wins, the best equipped for survival and history only been a long succession of wars and violence with the imposition of dominant groups over others by any means. This view, as has been emphasized sufficiently the Universal House of Justice, which has been supported by studies in different areas of thought and action in the world, is crippling to the solution of human affairs and is the simplified projection of times and historical circumstances and fully overcome in this time of arrival of humanity to its collective maturity.

2. THE NATIONAL CONTEXT: COLOMBIA

Colombia, like the whole world, but with very particular characteristics, suffers a deep crisis that cannot find a solution within the normal channels, although there made a great effort to maintain relative institutional stability and create an appropriate framework for the realization of individual rights, social and groups of all habitants, thanks to the 1991 Constitution and institutions like the Constitutional Court which has struggled to bridge the gap between what is enshrined in the Constitution and the reality of the lives of most the citizens, looking for progressive social state of law.

On the dark side of the Colombian reality, that which shows the breakdown of the current find violence endemic, both political and social, with the presence of armed actors in many cases by using extremely violent and terrorist methods, the drug that has permeated many sectors of national life, the huge sequel displaced by violence no early prospect of seeing their rights restored, the huge public and private corruption, the accelerated loss of moral values in almost all social classes but with a focus on youth, through progressive rupture of the permitted limits, widespread prostitution of young women and men subtly but effectively promoted through various means, the limited opportunities for progress through honest work for most of the population, economic and social inequalities have been exacerbated despite the growth of macroeconomic indicators, the uprooting and youth violence, armed conflict how massive employment exchange, institutional clashes between public authorities, partisan confrontations without constructive dialogue, the deep distrust

between different social sectors political, cultural and religious, so as we to live a kind of national schizophrenia that leaves behind a deeply divided society.

On the positive side of reality, we find a large number of individual achievements, Colombians innovative, talented, brave, mature, balanced, detached, helpful, fighters, with leadership, giving an example or have achieved success in various areas cultural, social, economic and sports. We can find concerning major organizational, as in some community-based organizations, some civil society networks, in arts and cultural groups in academia, in guilds and associations of various kinds, but there were no *social referents integrators* to build common visions and strategies enabling the achievement of national agreements. Some time ago a columnist for El Tiempo spoke of the need for a "broad national consensus against the unacceptable", but neither he nor many others, much they agree, they seem to be the key to building something beyond that group, sectorial, because I repeat, live in a country deeply divided by the deep distrust that prevails among the various social segments.

Civil society in Colombia lacks moral leadership; moral leadership, of people who are beyond good and evil, so to speak, that cannot be accused of defending predetermined positions or interests or to be of service of groups in conflict, and therefore, cannot find the way to act in a unified and real influence in the course of events in Colombia. Also, cannot be outside the division that results in armed conflict. And what is felt and thought after talking to a lot of good people, intelligent, sensible and in no way dogmatic, or read or listen to it through different means of expression (publishers, forums, interviews) is that their positions of great common sense are not welcome in the spaces and traditional processes, and alternative spaces and processes have no real ability to impact on the national scene, both existing prejudice, for identification alleged or actual positions with anti-government political views , and by differences of interests that also affect them.

3. THE LOCAL CONTEXT: THE CITY OF SAN JUAN DE PASTO

The Municipality de Pasto, is located south of the Republic of Colombia and is the capital of the Department of Nariño, with about 450,000 inhabitants. The urban center of the municipality, named San Juan de Pasto, is composed of 12 communes, and rural areas of 17 townships. Pasto is a craft center, commercial, with incipient industrial development, which has become a center of college for most professions in Colombia. It is located to 2,560 meters above sea level. Its population is largely Mestiza, of Indian origin, with similar cultural traits in northern Ecuador. The city has been chosen to host the pilot project of the Forum, including for the following reasons:

1. The lead project manager born and raised in the city of Pasto, which gives direct knowledge of their culture, customs and idiosyncrasies, as well as the necessary relationships, came from a prominent family in town in the area professional, social and cultural.
2. Pasto is extremely strong in their culture and traditions, with the resulting sense of identity of its inhabitants. Annually, in early January, held celebrate the famous Carnival of Blacks and Whites have been declared by UNESCO as a Cultural and Intangible Heritage of Humanity, 4 years ago, in recognition of the cultural richness, creativity, work and above all the spirit that animates its celebration. The creativity and craftsmanship, dance, music and other forms of recreation make these celebrations a unique event in national and international context. The sense of identity of Pasto is a positive factor, cohesive, amid indiscriminate globalization processes that wipe out the traditional cultural values, and may be further enhanced and used to carry out a project collecting powerful.

3. The size of the city, where is easy to get around, and as people say, "where everything is near" and the number of inhabitants does not exceed half a million, and begin at the same time, the capital of a department, with a large number of higher education institutions, cultural groups organized events of different character, with the advantages of being a city near the border of the country, in this case with its proximity to Ecuador, with a permanent swap in every way, are additional factors that help to create a very attractive scenario for the development of the pilot project.

4. While the idiosyncrasies local has some negative aspects, such as natural distrust and apathy towards new things, whether ideas, initiatives, projects or management methods, besides the existence of phenomena of violence increasing, banality and consumption of psychotropic substances among youth, growing social violence and the pervasiveness of corrupt political practices to co-opt many social and cultural activities, widespread phenomenon in almost all societies today, the power factors are not as destabilizing and intimidating as other cities and regions, the country, and therefore the city of Pasto is a good chance to be a learning laboratory and experimentation with a view to consolidating and extending the project to other cities and regions.

C. CONCEPTUAL FRAMEWORK

1. INTRODUCTION

The conceptual basis of the project, has its origin in Bahá'u'lláh, in their principles, their teachings and the whole of his life and his work and that of their successors, the institutions and community world he founded the Bahá'í World Community, in existence for 169 years, maintaining unity and presenting the world as the model of practical realization of its vision and principles are a vision and a comprehensive solution of issues spiritual and social needs of humanity. Therefore, this initiative is an adaptation of the foundations of this work to the social reality in Colombia, with the help of knowledge and experience in legal, organizational and implementation of social, environmental and cultural, Anisa Colombia and its managers, seeking to maintain the spirit and core principles to guarantee the success of the initiative.

Bahá'u'lláh lived during the nineteenth century and the growing impact of his work, which covers all aspects of life and human society and nature and the physical and spiritual reality, is undoubtedly the fact most notable of our time, it constitutes the largest source of guidance and knowledge to understand the root of the problems of humanity, to find the answer to the great dilemmas of all eras and cultures and to develop the principles and tools needed directed at solving all our problems, so as to face the challenges of the future thanks to the vision formulated in line with the forces released to the era that began with his mission, was that corresponds, in his words, maturity of humanity.

The authority with which Bahá'u'lláh spoke to the world, Baha'is believe as, comes from the same God, the Creator, in fulfillment of the prophecies of all religions in the world, as part of the ongoing process of Progressive Revelation continued, but the input does not grant such authority or that character to his vision and principles, is not obstacle for them to be implemented, as we are sure that there is worldwide and has been a very comprehensive vision, integrated, deep, clear, relevant, promising and feasible for solution to human problems, as a shared vision and the principles and tools available for solving the problems of Colombia.

The vision, principles, lessons and tools created by Bahá'u'lláh, have the potential to leave behind human conflict, because it creates a common ground to overcome religious differences, political, ethnic, racial, cultural and national, and laid the foundations for a new world full of justice, peace and unity, to ensure inclusion and participation of each and every one of the world's population, the expression of all human diversity but not chaotic but in harmony, achieving balance in our relations with nature and the elimination of extremes of wealth and poverty to ensure a decent life for everyone on the planet.

2. BASICS

1. The global context is the existence of a dual process in the world: the process of *disintegration* and of the integration. The process of disintegration is represented by the decomposition of all orders and social structures, cultural, political, religious, with its inevitable aftermath of conflict and division, since they no longer correspond to current needs of mankind. The integration process, by contrast, represents the construction of a new order of things on the basis of the central paradigm of unity in diversity, with basics such as cooperation, reciprocity, interconnection and service. The two processes are simultaneous and complementary, but inevitably the old order is replaced by the new, or whether the integration process will ultimately prevail, as has always happened in human history, the formation of civilizations, in line at Bahá'u'lláh expressed that *"the current order soon be rolled up and displayed in a new place."*

2. The principle initial promulgated by Bahá'u'lláh is *the free and independent search for truth* based on a rationale that allows human beings understood and respected. Every human being has been endowed with intelligence and the ability to investigate the truth on their own, without being influenced by their environment, and determined accordingly. One of the most striking aspects of this principle is that it was made by Bahá'u'lláh in the very basis of justice, or whether justice can only be built when a person "sees with his own eyes and not through the eyes of others" and meet with their own knowledge and not through the knowledge of his neighbor, as expressed by one of the Hidden Words.

3. The principle of *unity in diversity* becomes the central paradigm of understanding of natural reality, human and social development, with major implications in the spiritual world and the social world. When Baha'u'llah said that *"The welfare of mankind, its peace and security are unattainable unless and until its unity is firmly established,"* put an end to the discussion sober what is first or most important to achieve peace, if the search for order, social stability and security, or if the effort to ensure the implementation of justice and fairness to all members of the society to achieve the general welfare, then rose to the unit to the category of pre-requisite for achieving other ends. The events of mankind during the last century and the early years of this century have given the reason, because today we understand that without a joint effort of all social, political and economic conditions of humanity, endowed with the tools and capabilities needed we cannot solve any global problems that affect us, beginning with the environmental problem and following the war, terrorism, poverty, marginalization and order imbalances that hardly meets the needs of a minority of humanity.

4. Therefore, the construction of the *unit* is the prerequisite for solving all problems of humanity, unlike to what they have always expressed other philosophies of social action who see the unity as the final after overcoming other problems such as poverty, marginalization, violence, oppression, between other global ills, with global causes and effects. *Welfare*, so to speak, has always been the ideal of leftist political positions as a result of the search of application of the principle of social justice. The *security (and order)*, however, have always been the ideal and the fundamental concern of the ideological positions of the right. And *peace* is the aim of all ideological positions as a result of the application of justice and achieving general wellbeing, or as a result of the existence of an appropriate social order and general security to allow the free play of social forces. Bahá'u'lláh, with this concept, put into proper perspective the problems and their solution, although this does not mean that the principles are enacted in social mixing or a synthesis of both political and economic systems in conflict, the capitalism and socialism, enacted since the system passed from the construction of a completely new order and a civilization with spiritual foundation, as the reigning civilization is materialistic and is in its death throes.

5. The paradigm of *Unity in diversity* paradigm gave rise to the so-called *organic, systemic or holistic world* that took force in the middle of last century in the physical sciences and that is reflected, gradually, in a quiet but profound revolution in all areas of human endeavor : in thought, culture, science, philosophy, religion, politics and economics, or in society as a whole, in the relationship between man and the environment, the education, the role of women and, in short, in the form how the inhabitants of this planet we see each other and interact personally and culturally.

6. Other complementary social principles are as followings: equality of women and men in all areas of human action, overcoming all kinds of prejudices of race, nation or creed or social class, the elimination of extremes of wealth and poverty, harmony and complementarity of scientific and spiritual knowledge, the education of every human being, balance and harmony between man and nature and construction of social structures fully inclusive and representing local, regional, national and global levels.

7. The broader and deeper base of human rights is the concept of *trust*, according to which every human being comes into the world under the responsibility of the social, complementing the understanding of the organic unity of humanity, or the concept that we are one corps and that luck of every human being is in the hands of all humanity, not only the community in that is born, not only in their city, region or country, but of all mankind. And that is the life of each individual affects the whole of humanity in a broader, profound and decisive of what is generally recognized, among other things because every human being is endowed with unique potentialities and capabilities to be developed for the benefit of their own progress and that of others, and if not developed, humanity loses an opportunity, or are impoverished.

8. The improvement in final form for the first time in human history, the problem of *power*. So far it has been conceived as the predominance of an individual or a determined social group, whether in political, military, economic or social, and therefore is subject to violent or democratic conquest, legal or illegal, and is also talk about the power of the state, the division of powers within it, the power of the groups that make up the government of a state, or the power of those who oppose this government in any way, the power of media of organized religious institutions, the transnational and supranational powers and finally, the power exercised, more or less visible, people or groups in the world on other individuals, groups or the whole society. In contrast, the conception of power of Baha'u'llah and the Baha'i community practice, is the power of the whole, is the result of social cohesion, the application of *unity in diversity*, and he derived the *authority, influence*, and *individual initiative* and a new practice of *leadership* as service and transformation.

9. The *power*, under the current approach, is inextricably linked to *partisan political practice and representation*, with the existence of political parties, with its system of nominations and nominations to political campaigns financed by the state and individuals, with scheme of government - opposition, and with all the consequences of promeserismo, distortion, manipulation and corruption inherent in this system. The Baha'i scheme, and we have adapted for the project, completely overcomes these limitations and problems to institute a system with no nominations, no nominations, no campaigning, voting completely secret and thoroughly, ensuring universal participation and total transparency, without representation by elected in terms of constituencies and without attribution of authority or especial individual range by the fact of belonging to a particular institution. In addition, the advisory scheme allows decisions once made are supported by all member of the community, also surpassing the scheme of government - opposition and what is now known worldwide as problems of governance.

10. The *consultation* is a central tool in the search for truth and collective decision making, and therefore, the fundamental method for building *unity in diversity*. She is the exchange and creative and synergistic integration of various perspectives on an issue or a particular case, no question of clash of interests or personalities, but the shock of the real diversity. The consultation is also the superior method humanity to be achieved in the historical context of the evolution of decision-making, overcoming the authoritarian imposition as a result of conquest, internal war, revolution or cultural tradition, religious or political dominant, and the

democratic game with the division of powers involving the building of consensus among the different forces involved, by assignment or negotiation of its own interests, more refined as than the system and more peaceful, democratic and participatory negotiation will always be behind the factors of power and can never fully guarantee that it has taken into account all the diversity, since many people in society do not have any real possibility of representation, for more someone claims otherwise (the children, the elderly, the sick, the members of many minorities, etc.).

11. The existing model prevents the division and conflict, starting off that the principle of *unity* is always above the principle of *truth*, for though the attainment of truth will always be a central objective of the consultative process, this is not conceived as an absolute concept and definitive in the area of human society, but as a gradual process of building within a community, of mature individuals and institutions, whatever their area and size, at the local, regional, national or global. Therefore, a decision through consultation, in the event that has not been taken except by a unanimous vote, requires all members of the institution, and also to all members of the community, to actively backing, because only this way can be assessed and evaluated their relevance for possible modification or finding a new solution. Thus, the truth is always the north, but without sacrificing the unit.

12. The model and inspiration of the institutional framework of the project is based on the Bahá'í *administrative order* designed by Bahá'u'lláh and 'Abdul-Bahá, in head of the Universal House of Justice, which extends around the world, with National and Local Spiritual Assemblies, germ which will turn the houses of National and Local Justice and the existence and functioning of the branch of scholars and advisers worldwide, continental, national and local levels. This model is an experimental form that is adapted to the functioning of the Forum in various areas of their actions, since it ensures that the *authority*, the *influence* and *leadership* are properly separated, there is an absolute separation between the institutions and their members and that any position or function must be permanent or life.

II. PROJECT PRESENTATION

A. FINALITY AND OBJECTIVES

1. FINALITY

Create a model of social management alternative for Colombia from the base of organized civil society, on the basis of unified action capacity of the community, without the interference of power factors or the defense of ideologies, creeds or particular doctrine, starting of a pilot project to develop at the local ambit all the principles and tools for implementation, aimed at the gradual creation of the unit, the process of cementing a lasting peace and improving the conditions and quality of life for all inhabitants.

2. GENERAL OBJECTIVE

Create and implement a comprehensive meeting space, open, inclusive and participatory of continuous operation, in the city of San Juan de Pasto, Nariño department of the Republic of Colombia, through the *Colombian Forum for the Construction of Social Alternatives – Alternar*, in the context of the search for models for integration, existing in the world, through the development of activities of study, analysis, research, oversight, and social intervention, to facilitate the implementation of relevant, original, motivating, inclusive and effective solutions, to get a positive transformation of social reality in their various areas.

3. SPECIFIC OBJECTIVES

1. Create and implement the basic operative structure, in terms of logistics, administrative and operative to the *Alternar Forum* in the city of San Juan de Pasto, for the development of the first action guides, defined in accordance with the general objective of the project.
2. Promote and spread continuously in many ways, both formal and informal, personal, institutional and communal at all levels of the city of San Juan de Pasto, the aims and objectives of the Forum, its principles, rules and tools, organization and structure, to ensure enough the appropriate spread of the project and the operative organization of the project in the various sectorial and communal ambits.
3. Contribute with the functionality and consolidation of the operative instance of the Forum, through focal groups in the thematic area, sectorial and communal, to incubate and mature the various proposals and initiatives for social action and intervention that benefit the general citizenship, and through territorial communities that permit the formation of the executive instance of the project.
4. Support, with all available resources, the operative and executive area, the implementation of social, cultural, environmental, productive, organizational and otherwise initiatives, that have been examined and approved, in the format of programs, projects, action guides and activities.
5. Document the development of the project in each area of activity and stage of implementation, and organize the assessment process through a participatory process, to ensure the relevance and quality of learning, allowing ownership of the process by all stakeholders in the project and ensure its replication in other local and regional ambit.

B. NATIONAL PROJECT

1. GENERAL DESCRIPTION

The *Colombian Forum for the Construction of Social Alternatives -Alternar* is a meeting place for all Colombians who wish to contribute to finding solutions to social problems of the country and the development of existing potential in individuals and social groups to facilitate achievement of peace, security and general welfare, but are not in the spaces existing, traditional or alternative, appropriate opportunities for expression and construction, either by the presence of factors of power, by the predominance of ideological positions particular, by excluding personal, social or cultural, non-transparent practices of leaders and managers, or the climate of distrust, conflict and confrontation that prevents working together.

In an profound sense, the Forum aims to build bridges, find ways, building agreements, find outlets, to promote alternative solutions and to build cultural, social and environmental to collect the best of our human condition as social beings and the best of the differentiating factors of our Latin American identity and national, in a creative and participatory process that enhances strengths, advantage and find opportunities, overcome weaknesses and constraints that paralyze us and opposite an intelligent and creative threats about our reality. In a particular sense, the Forum allows a space for the development of action research, analysis, investigation, oversight, and social intervention proposal arising in the implementation of relevant solutions, innovative, inclusive, effective and synergistic to achieve transformation Colombian reality.

And is that have good intentions, good ideas and purposes, have leadership ability, call and managing, have the resources necessary to have a high degree of motivation and many other similar conditions, usually not sufficient to ensure the success of an initiative such as that, it is necessary to have an *appropriate model* to develop the right principles and apply *appropriate tools* to overcome limitations and recurring problems and achieve the objectives in a gradual process of learning, experimentation, development and transformation.

Therefore, institution acting in its capacity as an impulse, guidance, consultancy, advisory and judicial functions of the project, offers the country, is the model of organization, administration and management of the Forum which includes the implementation of principles and tools to ensure their effectiveness and efficiency, model is an adaptation of that global, national and local Baha'i Bahá'u'lláh, by his successors and by the institutions that have continued to work the benefit of the whole humanity.

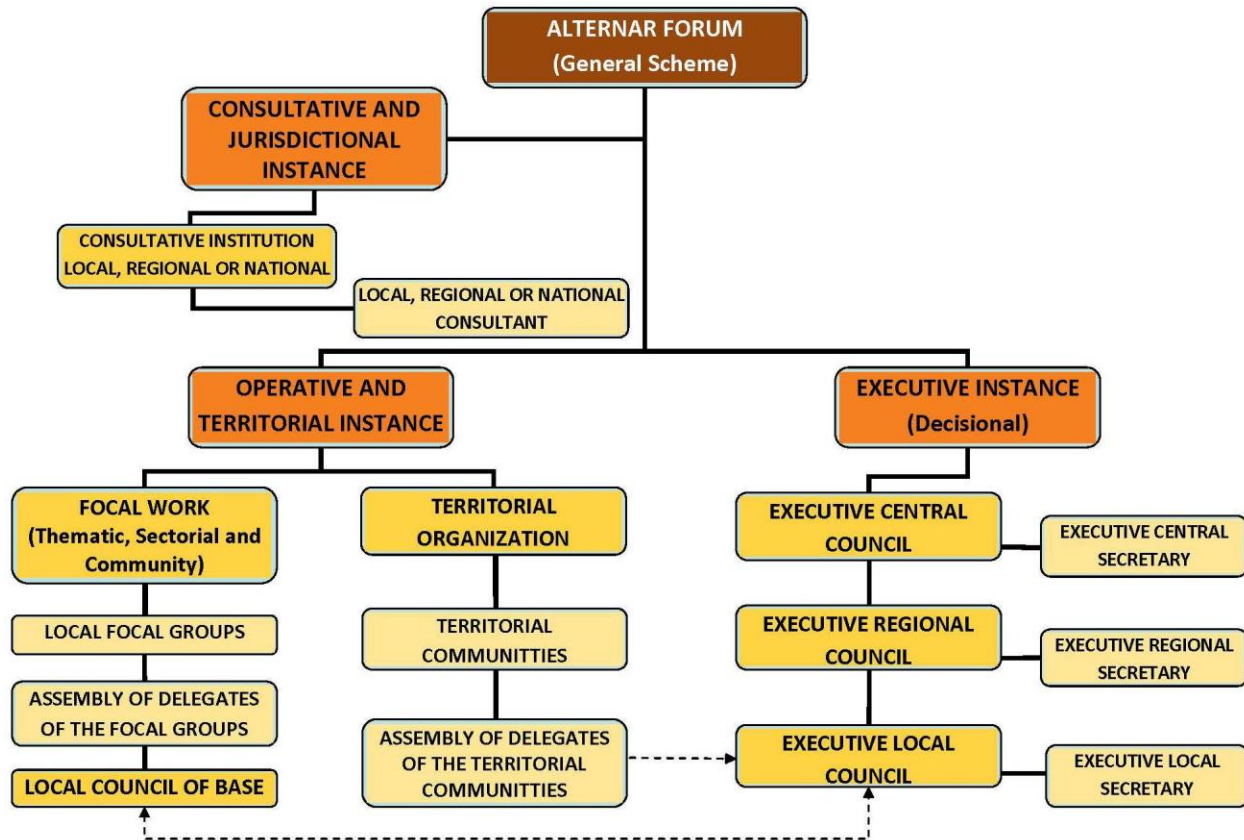
2. THE ORGANIZATION OF THE FORUM

2.1. GENERAL

In line with this, we are proposing a scheme of organization of the *Forum*, new and functional, according to our understanding of the characteristics and virtues of the Baha'i administration model, of their ability to adapt to a context such as the proposed for the Forum and our vision and our experience of social management and legal work in the institutional area.

Of course we know that the scheme can be improved or supplemented, but once that is defined in its main aspects, must keep its pillars, its foundations, to ensure the stability of the project.

The scheme provides for the implementation of three instances (see Chart Forum Instances), which are to be three areas of action intended to complement each other in a harmonious way, namely:



1. *Consultative and Jurisdictional Instance:* In charge of the institutions created for the project, according to the decision by Anisa Colombia. This instance is responsible for the promotion and integrity of the project, to respect the fundamental principles for its implementation, to ensure the ongoing process of influence and application of these principles in all forms of operation and functionality of the Forum and modify any aspect of project at any time for their operation and development. This instance includes a *Central Advisory Institution* and appointment of *Executive Consultants* at the national, regional and local levels, as will be seen.

2. *Operative and Territorial instance:* This instance represents the same basic work of the *Forum*, from the creation and operation of *Local Focal Groups* as different spaces of organization and work in terms of *thematic, sectorial and community* to develop the study tasks, analysis, research, oversight, and social intervention proposal for the *Forum* provided for the social forum national and regional levels, in addition to those identified for momentum at each site, in harmony with the existing parameters and guidelines in the project. The representatives or delegates of the Focal Groups form the *Assemblies of Delegates of the Focal Groups* and these elected the *Local Councils of Base* responsible for coordinating Base synergy initiatives and work groups and interact with the administrative instances, executive and decision-making in Forum each location, as well as with the consultative organs and courts in the local and regional ambit. On the other hand, delegates to the territorial communities participating in the *Assembly of Delegates of the Territorial Communities* (one per municipality), areas in charge of electing the members of the *Local Executive Council* to become part of the third instance.

3. *Executive and Administrative Instance*: This is the decision maker of the Forum in each locality, in each region and nationally. At the local ambit *Local Executive Councils* work, made up of a plural odd number of people elected by the delegates of the instances of territorial administrative division in each locality, delegates allocated in proportion to the number of Forum members in each instance, without regard to the focal division thematic, sectorial or community work of the Forum, that is, paying attention only to their territorial division, to avoid the representation of particular groups within the Forum. Similarly operate the *Regional Executive Council* and the *Central Executive Council*. The Council also elects an *Executive Secretary* for the relevant area, local, regional or central.

2.2. INSTANCE CONSULTATIVE AND JURISDICTIONAL

This instance will be the responsibility of *Central Advisory Institution* in accordance with the decision taken by Anisa Colombia, who reserves the right conformation directly or through another institution designated by it. His initial role would be to conduct an open invitation and addressed to all persons and groups in the country who want to participate in the construction of new forms of coexistence and solve the major problems we face, providing a combination of a series of principles, methods and tools to ensure that it is possible.

The structure of this instance would then be as follows:

1. *Central Advisory Institute*, with advisory functions, guidance, counseling, guidance, supervision, control and evaluation of project development, acting as the ultimate decision on issues related to the integrity of the Forum, as the appointment of National Project Consultant and Regional and Local Consultants as the case may.
2. *National Consultant*, primarily responsible for promoting and implementing the project throughout the national territory, relations with civil society instances, with government institutions and non-governmental, the development of training plan and training of local forums and interaction with all instances created in the local forums, regional and central, through counseling, consulting, backing, guidance and direction necessary for the proper functioning of the project in any way.
3. *Regional Consultants* on behalf of the *Central Advisory Institution*, if necessary for the development of the project, with functions similar to those of the National Consultant at the regional ambit.
4. *Local consultants*, on behalf of the *Central Advisory Institution*, when necessary for the development of the project, with functions similar to those of the National Consultant at the local ambit.

2.3. INSTANCE OPERATIVE AND TERRITORIAL

(1) FUNDAMENT

The forum exists primarily as a space for the universal involvement of citizens who decide to make a pre-defined rules and a structure that allows each one contributes the most appropriate way to all, without the presence of interfering factors usually these processes, factors including the political, economic, ideological, religious and individuals that have been created and prepared for conflict and competition.

The forum actually works at the local ambit and the whole structure built around it, with local, regional and centralized them, there is nothing more than a means to enable its operation. Is in the local area that the diversity exists and where it should be enhanced and utilized for the benefit of all.

In principle this scheme of Focal Groups only exist at the local area, in institutional terms, but nothing prevents that can also be created in the regional and national ambit to facilitate and provide feedback on their work, but these groups no will become mechanisms of pressure and influence on the functioning of the Forum, as against the principle of non-representation of particular interests. In addition, diversity should be resolvable

at local ambit and coordinated through the administrative and executive, local, regional and national levels, without other structures that violate the schema.

(2) CREATION OF LOCAL FORUMS

The creation of *Local Forums* should be given at the invitation of the Central Advisory Institution, the work of promotion and training of national consultants and / or regional and local consultants, and initiative of civil society organs in any area of the country.

The first instance, once there is a plural number and especially diverse enough people in a town that has embraced the spirit, principles and rules of operation of the Forum and have been duly informed about all the organizational aspects are shall elect an *Local Executive Council provisional* that shall have the duty to give life to the Forum and encourage the formation of the various instances of organization in terms of thematic, sectorial and regional *Focal Groups* as Local and *Regional Communities*. This provisional exist for an initial term of 3 to 6 months, renewable in accordance with existing circumstances.

Local Forums will have two distinct but complementary areas of work, the *focal work area* and the *area of territorial organization*. The *focal area of work* is developed in thematic terms, sectorial and community, because although there is an attempt to prevent private interests represented at the Forum, cannot be wasting the potential of creative work and contributions that may arise from specialized groups they are also an expression of diversity.

What must be avoided is that they have representation on behalf of particular groups, local community decision-makers. And the *area of territorial organization* arises from the territorial division of a town and that area if there are local institutions with decision-making capacity.

(3) FOCAL WORK AREA

This is the area of fundamental work of the Forum, an organization of members in form free starting from *thematic interests, sectorial or community*.

1. Formation of *Local Focal Groups*, as various instances of organization and work in *thematic terms, sectorial and community* to develop activities of research, analysis, investigation, oversight, and social intervention proposal. They are, so to speak, groups all the time doing fieldwork in the Forum, those who bearing the weight of the initiatives and the implementation of projects and activities.

a) Focal Groups, while not committed to other areas or other instances of the Forum, have their own agenda and autonomy (e.g. to engage in study, research and oversight), but must maintain a constant flow of information their activities with the Local Councils of Base and other instances in the corresponding ambit.

b) Focal Groups can be formed with total and absolute freedom, depending on the sole discretion of its members, with the only limitation in respect of the principles, rules and spirit of the Forum. May come from groups, study centers, associations formal or informal, casual or permanent.

c) The thematic character, sectorial or community focus group may have different forms of expression. Each focus group, at the time of its formation, must define the particular and distinctive character of the group, their vision, its aims, objectives and goals.

d) Participants may, if desired, be part of several focal groups, according to their interests and capabilities.

e) Focal Groups have their own organization and elect their representative (with an alternate), acting as a representative of the group to the Local Council of Base and delegate to the Assembly of Delegates of the Focal Groups. These delegates go on to have the character of *members* from the legal point of view of the Forum.

2. Meeting of the *Assembly of Delegates Focus Group* with the participation of all delegates of Local Focal Groups that have been accredited to the Local Councils of Base. The *Assembly of Delegates of the Focal Groups* are the venues for the exchange of experiences and knowledge of operative work focus, thematic, sectorial or community, and to elect members of the *Local Councils of Base*.

a) These assemblies are not institutions themselves are events, specifically *conventions* for the mutual exchange and feedback of their work. The results of these events should be recorded and the Local Councils of Base may take into account their findings and recommendations.

b) The assembly shall meet at least once every period (in principle a period up to 1 year but could be considered a shorter time than 6 months). However, the assemblies can arrange a meeting agenda with greater frequency and may also be convened by the Local Councils of Base or the Local Executive Councils if for any reason become necessary a total or partial election members of the first.

c) The election of members of the Local Councils of Base will be held in all respects following the model of social and political organization posed as a fundamental principle of the Forum, or without nominations open or veiled, not campaigning for or against any particular person, in total secrecy and in a spirit of individual reflection. All participants and members of the Forum and members of the various entities must be aware of it, for example to prevent a group of people mutually agree to vote to circumvent the principles and rules.

3. Formation of the *Local Councils of Base* with a plural number odd (from 5 to 9) members elected at the Assembly of Delegates of the Focal Groups. These councils are responsible for operative momentum of the Forum in each locality, as they should study, assess, improve and integrate the studies and proposals by the Local Focal Groups and present them for consideration by the *Local Executive Council* for final approval and its implementation, as well as serve as a means for the implementation of many projects and initiatives.

a) These Councils should promote the establishment and integration of focal groups, accredited and have a strict tracking of their activities with all documentation and systematization how is the case.

b) The Councils must prepare all necessary organizational aspects for the best performance of the operative corps of the Forum and keep constant communication that with all the focal groups the respective municipality. They may also delegate some of its functions, committees, commissions and special working groups, where necessary for their work.

c) The Councils will seek to have the activities of the focal groups were conducted with the resources of the members of each group and its backing areas of thematic, sectorial or community, even where this is possible, and seek to provide additional backing has been defined in advance to certain areas of work, according to the availability of resources allocated to the operative area.

d) These tips are, in terms of administrative and central aspects of each local forum, under the direction and administration of the local Executive Council and should complement their work and never overcome or oppose it, but on what operative except in the areas of general interference in which specific parameters have been defined for certain lines of action, Local Councils of Base will have considerable autonomy and are not subject to central government.

(4) AREA OF TERRITORIAL ORGANIZATION

This is the area of organization of members from the place of residence or room in each location or according to criteria accepted and recognized territorial divisions (towns, districts, communes, etc.).

1. Formation of *Regional Communities*, according to the territorial division of a city, as diverse communities become more integrated to the Forum. These territorial communities are spaces for the exchange of knowledge, to develop of activities and projects of the Forum, for conducting training programs, social events, art and culture, to build unity in diversity through the practice of consultation, or spaces that are fundamental to the work of the Forum, as a *stage* and therefore must backing the operative corps, the Local Focal Groups, but not in their stead, without replacing or overlapping. Ideally, the Forum has sub sites in each community to enhance their work.

a) These communities are integrates, be compulsory for all Forum participants who reside in a territorial division, or is that nobody can be excluded from the respective community, nor part of any where you have no residence or dwelling.

b) In view of this it can only be a territorial community for each division and nobody can be part of two territorial communities simultaneously.

2. Meeting of the *Assembly of Delegates of the Territorial Communities*, with delegates allocated to each *territorial community* in proportion to the number of Forum members are active. Like the focus group meetings, these meetings are not considered institutions in themselves, but events in the form of *conventions* for mutual knowledge, exchange and feedback of the work and are responsible for electing the members of *Local Executive Councils*, that is their main function, but also the conclusions and recommendations arising from these meetings can be used by other operative organs and decision makers.

a) The assembly shall meet at least once every period (in principle a period corresponds to 1 year but may have a shorter time of 6 months). However, the assemblies can arrange a meeting agenda with greater frequency and may also be convened by the local Executive Council, for consultation and socializing initiatives or if for any reason become necessary choice or part of its members.

b) The election of members of the local Executive Council will be held in all respects following the model of social and political organization posed as a fundamental principle of the Forum, or without nominations open or veiled, not campaign for or against any particular person, in total secrecy and in a spirit of individual reflection. All participants and members of the Forum and members of the various entities must be aware of it, for example to prevent a group of people mutually agree to vote to circumvent the principles and rules in this regard.

(5) OTHER AREAS

Local Forums should also be given the spaces provided in the previous structure, work spaces and permanent collection, through the implementation of various types of training events and training, socialization, and knowledge of what is being done in the different spaces of operation of the Forum, sharing experiences and proposals and artistic and cultural programming, both at the headquarters of the Forum as in other neighborhood and community.

The central idea is that people, in order to be connected all the time with the construction of social alternatives Forum should not be isolated in their own workspace or community focus and should be sharing with other groups, communities and members, in the midst of learning a collective effort.

2.4. INSTANCE ADMINISTRATIVE AND EXECUTIVE

(1) FUNDAMENT

Local Executive Councils are the administrative, executive and decision-making in each municipality or locality and are comprised of persons elected by the delegates of the Assemblies of Territorial Communities in each municipality. Their functions are multiple in relation to the functioning of Local Forum, but in institutional terms must work together with the *Local Councils of Base* and be in close contact with the Local Instance and Jurisdictional Advisory for advice, consultations, training and development training and to ensure the integrity of the project in their area.

(2) STRUCTURE

1. Creating the *Local Executive Councils*. These councils are in charge of administrative and executive direction of the Forum at the local ambit, the approval of studies and proposals put to it, the drive for operative work in the early stages of existence of a local forum, as well as interaction with all local authorities within the Forum or elsewhere.

- a) Each Council shall, appoint within her womb or outside it, to a *Local Executive Secretary* with administrative and legal representation in your jurisdiction.
- b) The decisions of these councils are final, unless they are contrary to decisions of the regional or central, in which case can be appealed to the Regional Executive Councils or the Central Executive Council, or which are contrary to the spirit or principles and rules that underpin the existence of the Forum, in which case will be appealed to the respective Advisory Instance.
- c) All decisions of the local Executive Councils may be subject to internal appeals or review, according to the regulations.
- d) The Executive Councils Local are responsible for managing all types of resources under their jurisdiction, financial, material and logistics, as well as human talent, but must decentralize resource management to the operative area in the Local Councils of Base, after defining the allocation of resources.
- e) The Council shall be responsible for defining the handling of public relations and deal effectively with the outside world to communicate the work and aims of the Forum and to attract backing from other social sectors and local law enforcement authorities.
- f) The Councils may delegate some of their work on committees, commissions and groups, and create the structure of administrative and financial functioning needed for his work, always avoiding the formation of bureaucracies idle and providing the positions and functions through transparent calls within an administration processes.

2. Creation of *Regional Executive Councils*, comprised of plural odd number of people elected by local delegates, and is in charge of the operative direction of the Forum at the regional ambit, the presentation of studies and proposals national as well as the interaction with all national instances and local within the Forum or elsewhere.

- a) Each Council shall, appoint within her womb or outside it, a *Regional Executive Secretary* with administrative and legal representation in your jurisdiction.

b) The decisions of these councils are final unless they violate principles of the Central Executive Council rules or principles and rules of operation of the Forum, cases in which the appeal would be processed to the appropriate instances.

c) Many of the functions of the Local Executive Council shall be made by these agencies at the regional ambit.

3. Creation of a *Central Executive Council*, consisting of a plural number of persons elected by the regional delegates, and is responsible for the operative direction of the national forum, the presentation of studies and proposals for national as well as the interaction with all regional and local instances within the Forum or elsewhere.

a) Each Council shall, within her womb or outside it, a *Central Executive Secretary* with administrative and legal representation at the national ambit.

b) This Council is the highest national Forum and will have their autonomy and resources, but will always be subject to fundamental rules of the project that are considered unchanging and special intervention of the *Central Advisory Institution* in special cases and even the *National Consultant* to ensure the integrity of the project.

c) Many of the functions of Local and Regional Councils will be made by these Councils at the national ambit, according to the case.

C. THE PILOT PROJECT IN PASTO

1. GENERAL DESCRIPTION

As explained in the initial points of the document, the project of the Colombian Forum for the construction of Social Alternatives - Alternative, will start through a pilot project in the Municipality of Pasto, so all the organizational scheme explained in section above structure will be developed only for the local level, yet the complete schema for the operation at the regional and central serves as a benchmark for further development of the project.

The implementation of the Forum project in the city of San Juan de Pasto began in July of 2009, holding conferences in academic and institutional spaces, with the visits and meetings with citizens from all walks and cultural entrepreneurs, professionals, government officials, representatives of associations and non-governmental institutions, as well as artists and cultural managers.

As of November 2009, the seat of the Pinacothèque of the House of Culture in the center of the city, served as official meeting place for people who knew the project or who were interested in knowing, on Monday between 6 and 8:30 p.m. These meetings were held regularly where artistic evenings, continued until March 2010.

However, ANISA Colombia, envisioned the need to support existing cultural process to actually start making some of the principles and foundations of the Forum, and that was how it made contact with the Association of Andean music Pawari Runa, that was in the process organization since November 2009. In this way we present a proposal to initiate a process of institutional consolidation that would culminate with the legal constitution, a proposal was accepted and opened the door to a process that began in March 2010 and continues to this day.

The process with Pawari Runa included training, building institutional mission and vision, strategic planning, design statutes, constitution and legal institution through the active participation of the Board Council, as the legal representative of Anisa is a member main of this organism, legal advisor and communications director.

Therefore, this project will consolidate the process begun by creating a physical infrastructure and logistics and the work of a core management team allow the functioning of the Forum for an initial period of 18 months, which we consider necessary and enough for the Forum to become a social and cultural reality in the city of Pasto and have possibilities for replication in other places of the region or the country.

2. THE ORGANIZATION OF THE FORUM

2.1. INSTANCE JURISDICTIONAL AND CONSULTATIVE

This instance will be the responsibility of Anisa Colombia, who is the project manager and has the knowledge and expertise to develop the model provided for the Forum. His initial role will be to create the initial organizational structure and the functioning of the Forum, with the achievement of financial, material and human, with advocacy and outreach, and the organization of the first focus group work progressively bring life to the project.

The instance jurisdictional and consultative will have a *Local Consultant*, who will be the project manager and legal representative of Anisa Colombia, who is based in the city of Pasto to develop their work. His appointment has a character indefinitely until Anisa make a new appointment at the moment at which of any circumstance which arises so determines.

2.2. OPERATIVE AND TERRITORIAL INSTANCE

(1) CREATION OF LOCAL FORUM

The creation of Alternar Forum in the city of San Juan de Pasto is the task of Anisa Colombia during the first phase of the project, promoting the operative work of focal groups, but have a difference with the statements about the national organization of the Forum described in the previous chapter, which provided that once there was a sufficient plural and diverse number of participants of the Forum should proceed to the election of an *Interim Council Local Executive* an initial term of 3 to 6 months, which can be extended the time until the conditions exist to conduct the election of the Executive Council Local final.

In the particular circumstances of the development of the Pilot Project in the city of Pasto, where the advisory and judicial institution, it is Anisa Colombia, is responsible for getting the initial resources for the creation, operation and consolidation of the alternative Forum, and therefore comply with promotional activities, operative and administrative, will not be necessary to choose an Interim Local Executive Council and in lieu thereof, shall be the establishment of a Local Council of Base Provisional the result of initial operative work of the project. Therefore, the Local Consultant, who is the legal representative of Anisa, is the provisional legal representative of the Forum in the city of Pasto until the election of the Local Executive Council and designee and the Local Executive Secretary shall perform the functions of legal representation in property.

(2) FOCAL AREA OF WORK

Explained according to what this area is around *thematic organized interests or community sector* and leads to the assembly of Delegates of the Focal Groups and the Local Council of Base, as follows:

1. Formation of *Local Focal Groups* to Develop activities of research, analysis, investigation, oversight, and social intervention proposal.

2. Meeting of the *Assembly of Delegates Focus Group* with the participation of all Delegates of Local Focal Groups that have been accredited to the Local Councils of Base.

3. Formation of the *Local Councils of Base* with a plural number odd (from 5 to 9) elected members at the Assembly of Delegates of the Focal Groups.

(3) AREA OF TERRITORIAL ORGANIZATION:

This area of organization of members from the place of residence or room in each locality will begin to operate in accordance with the parameters set by the *Interim Local Executive Council*, with the following sequence:

1. Formation of *Territorial Communities*, according to the territorial division of the city of San Juan de Pasto in communities and neighborhoods.

2. Meeting of the *Assembly of Delegates of the Territorial Communities*, with delegates allocated to each *territorial community* in proportion to the number of Forum members who are active for the election of the *Executive Council Local* final.

2.3. INSTANCE ADMINISTRATIVE AND EXECUTIVE

Local Executive Council of the city of Pasto, elected by the Assembly of Delegates of the Territorial Communities, will be the administrative, executive and decisions of the Forum. You will be responsible for administrative and executive direction of the Forum locally, in addition to the appointment of *Local Executive Secretary* with administrative and legal representation in the jurisdiction.

III. OPERATIVITY OF PROJECT

A. ORGANIZATIONAL PRINCIPLES

1. The Forum, as its name implies, is a *space*, a space for creative and positive work of the Colombian civil society, where things are done differently to the rest of society by the existence of principles of rules and a model of organization and operation to ensure its effectiveness, relevance and transparency. The Forum is not a movement or a group with a particular ideological orientation, nor is it intended to replace an instance of the work or the role of public institutions is a scenario in which all Colombians can participate regardless of race, class, trade or religion, without the traditional interference from conflicting interests and political struggles, economic and ideological, a scenario where you bring out the best of our human nature and social features of our cultural identity.

2. The forum will create an organizational and functional structure that separates the areas of *leadership*, *authority* and influence to overcome the *problem of power* in the management of social affairs. Therefore, they must interact and complement three organs of work, operation and administration: the first that meets the task of promoting, guiding, counseling, advising and consulting, the advisory corps would also be endowed with judicial functions on key issues, a second that guarantees the basic work of the Forum, representing the world of initiative and leadership for the construction of social alternatives through focal working groups and territorial communities and a third, which satisfies the necessary administrative and executive functions in the area of making and the exercise of authority which has come to be indispensable.

3. The 3 instances of the operation of the Forum are complementary to each other, but are properly separated, so that the members elected or appointed officials or may not belong to more than one instance in that capacity. On the contrary, in principle, within a single instance that prohibition does not work, so that one person can, for example, be delegated to the Assembly of Delegates of the Focal Groups and the Assembly of Delegates of the Territorial Communities, as a delegate, and a member of Local Executive Council could also be part of the Regional Executive Council or National. He seeks this rule is that all three areas, namely the influence on the one hand, the initiative and leadership on the other, and the authority are not accumulated by any person.

4. The Forum should be encouraged and guided by a *Central Advisory Institution*, which in principle is Anisa Colombia and subsequently the institution to be appointed or elected in accordance with the decision of that institution. The Central Advisory Institution, which also fulfills special judicial role, it becomes the conscience of the Forum, its conceptual and moral backing, since by its very origin and its principles is beyond good and evil in the affairs of national conflict. In addition, all the time to respond to the authority and guidance of the National Spiritual Assembly.

5. For all Forum members at all levels of participation and for all instances outside its operation, must be absolutely clear that the *advisory corps* referred to in the project, has the right to modify, change and amend rules, decisions and actions organs and individuals in any area to ensure the integrity of the project and its relevance to the point of being able to order the dissolution of a local, regional or around the Forum, considering that there is a risk of loss of control functioning or non-return deviation of the fundamental principles that give life to the project.

6. All institutional structure responds to the effort to balance diverse needs and achieve several goals, although the bottom line is, firstly, to ensure inclusion, participation and empowerment of *diversity* while being built, and ensures harmony between them, or *unit*, and the other to ensure respect for the principles and conceptual and methodological foundations that give life to the project, according to the following details:

7. Forum members, to realize their competition and their contribution can be linked locally with some *Focal Working Group* (in terms of thematic, sectorial or community) and at the same time with a community group (in terms of territory). The working groups focus derived, through the Assembly of Delegates of the Focal Groups in the formation of the Local Councils of Base, an operative and regional communities, through the Assembly of Delegates of the European Territorial in shaping the local Executive Council, which are the institutions with authority and decision power.

a) The encouragement and backing to individual and group initiatives and universal participation, that is, the promotion of diversity;

b) Keep in decision-making, members of collegiate institutions, be tempted or forced to act on behalf of groups or individuals who have chosen, because it will cause the defense or the clash of interests in the consultative process;

c) Ensuring the construction of the *unity in diversity*, avoiding the dispersion and division of the Forum and the efforts and initiatives taken and presented in all areas;

d) The free and independent search for truth as a process and under the understanding that it is relative to the ambit reached by a social group in terms of cohesion, maturity, or as made to his unit;

e) The authority conferred no special status or members of any institution, advisory, operational or decision, as only the institutions have the authority in the process of cooperative decision-making through the query tool.

8. In functional terms, the Local Councils of Base are channeling all areas of local initiatives for action and intervention of the Forum. On the one hand, drive and receive the results of studies, investigations and oversight committees and initiatives and projects of the Working Groups Focal (and also of the Assemblies of Delegates Focus Group) to advise, complement and improve, and the other, make operative and present them to the local Executive Council for approval, as may be necessary. In any case, we must ensure that there is ongoing communication and knowledge of all activities undertaken by the Forum in all areas.

9. Delegates or voters at all levels and in all areas, in the process of choosing any of the Councils (the Basic Local, Local Executive Council, the Regional Executive Council and the Central Executive Council) may vote for people who are not part of the corps of delegates or voters, that is not limited to choose between them, thus overcoming the problem of the particular representation and the base of the formation of elites and power group.

10. It is considered that the Forum is a space to be applied strictly observed the principles and respect the rules for its operation, but that does not compromise in any way the position or behavior of individuals and particular groups considered in any sense, since each person is free, outside of the Forum, to belong to any political or religious group, to profess any belief or ideology in public and private form, to live according to their particular parameters, as long as these factors do not compromise the integrity of the Forum . In other words, the Forum does not, for its participants, a membership or membership in a particular way of thinking and action, just a slot that has the stated purpose of identify and built social alternatives for solving problems common and collective challenges attention.

11. In terms of additional operational and administrative aspects can be noted to other principles, as follows:

a) The documentation of the state of art of each of the aspects to be studied, analysis, research and proposed by the various instances of the Forum.

b) The growing consciousness of the actors of the Forum, have enough information, analysis and documentation materials to enable them to reach their own conclusions.

c) The creation of spaces, both physical and virtual, the communication and visibility of the Forum's work, from the beginning to facilitate promotion and development.

d) The creation of the different mechanisms of action and intervention of the Forum in the country, from processes of study, analysis and research of social reality, of implementation of control mechanisms and citizen oversight of proposals, projects and initiatives of different order and actions of participation, of intervention and social management.

e) The appeal to the Politic Constitution of Colombia, as concrete guidance for the defense and promotion of all types of individual rights, social and collective.

B. NORMATIVE AND REGULATIONS OF THE FORUM

1. CONDITIONS

1. It is completely free from suspicion of sympathy, membership or partisan or ideological trend in social, economic or political, that in no way can be connected to any of the forces in conflict in Colombia, whether legal or illegal. The "unity" is contrary to "party", meaning "party." This does not mean that participants, even the members of local structures, regional or national decision-making power or not, may not belong to political groups, legal or religious groups, it would be impossible to expect the opposite, only members of the advisory instance should being free from these particular links.

2. That is quite apart from any economic interest or particular individual or group. This means that there can be no economic dependence on the organization with guilds, networks, associations or institutions of an economic or commercial.

3. That its action is completely transparent, so that it can overcome the eye more inquisitor possible or more rigorous auditing internal or external. This transparency should include methods, resources, people in the exercise of any function or authority, major institutions and in general, and as high as possible, ensuring that all participants are free from suspicion of links with illicit or illegal activities.

4. Capable of a relative visibility from the start in terms of institutional media to communicate the goals, principles and methods of action and intervention in our own terms and not those of others who might be interested in the outcome of an initiative of these characteristics.

5. That cannot be used or co-opted into any area by any person, group, party, movement or community to achieve their interests, political, economic or social, or development of campaign activities.

6. That means without abandoning the possibility of implementation of bold and innovative proposals, the Forum, in all areas, taking into account the prevailing political and social climate, the sensitivity of individuals, groups and institutions from the constraints current regulations, among other factors, and intelligently applied in the sense of opportunity, not to arouse unnecessary resistance or opposition to the project and its actions.

7. The relationships that hold the Forum with the outside world are harmonious and conciliatory spirit. To do this you must always remember that its purpose, as regards its existence and its operation, it is constructive and positive and that is precisely aimed at the elimination of clashes and conflicts of interests cultural, economic and social and confrontation of positions and beliefs derived political and religious, both internally and in its external action.

8. You cannot accuse the space of the Forum as a space to the exclusion of individuals or groups based on cultural background or intellectual ambit, they always have to remember that the knowledge as can be lights in the dark and the wings of progress and welfare, clouds and can also be obstacles to true understanding, because of vanity, ego and lead to confrontation, conflict and isolation. The wisdom, which is the highest measure of the knowledge assessment is always comprehensive and inclusive, full of common sense, simplicity and humility, and is often the privilege of groups and individuals that are usually neglected by our society.

9. That by all means, continuously and constantly be reminded that the Forum is not a group or club, let alone a party or movement, or a congregation or community, but is simply a *space*-oriented, as stated your name, the construction of social alternatives, open, participatory and inclusive space in the broadest sense of the word, that is not confined to one physical place, but related to a global area of study and general management for the general benefit.

2. THE PRINCIPLES

1. The leading principle, rather than principle, the central paradigm of the whole project and the Forum's work is that of unity in diversity. This paradigm is so encompassing that it be both a principle and a value, a medium or tool, a construction process and an end in itself-mo. Unity in diversity is, in the broadest sense, the achievement of harmony between the diverse elements that make up a system, whatever it is, natural, human or social. In a sense, that unity in diversity is redundant, since the only unity possible is between diverse elements, not between standard elements, because a variety of elements always contribute to the functioning of the whole. But this redundancy is used because much of humanity is accustomed to thinking in terms of unit consistency, or your inability to think through the realization of the process of atomization of diversity, when diversity of interests and conflicting doctrines creates divisions and conflicts unresolved.

2. Another central tenet of the project and the operation of the Forum, it also is beginning, middle and end, is the *free and independent search for truth*, because reality is conceived as a research and construction in a process where they should not pre-existing prejudices or pre-defined interests, nor the defense of ideological and political positions of any kind, any particular religious belief. And there is a direct correspondence between the degree of maturity of a group, community or work space, measured in degree of cohesion and capacity for joint action, or of its *unity* and reached the ambit of truth , so the search for truth should be in the context of unity, since otherwise this creates conflict and division.

3. The application of the complementary principles of unity in diversity, which guide, orientation and gradual process of implementation in reality, including equal rights and opportunities of men and women, complementarily and harmony of scientific knowledge and spiritual knowledge, preserving each its area of competence, the elimination of all forms of prejudice and human and social discrimination due to race or ethnic origin, nationality or culture, class or social group, creed or religion and art , profession or occupation, the elimination of extremes of wealth and poverty, education of man as an inalienable and fundamental means for the development of all its latent potentialities, respect and harmony between man and the natural environment in which they live to ensure adequate conditions of life on planet earth, and the strengthening of the local community as a means of promoting and enhancing diversity and community development processes, with corresponding social construction of inclusive and participatory structures.

4. Although there have application in the local area, there are other principles in the model Baha'i to be taken into account for understanding the whole system, including the creation of a global commonwealth, with a parliament, an executive and a court of law worldwide, pool equipped with a higher authority than the states that form, ending the unlimited national sovereignty, the creation of a unified monetary system for the whole world, like the unified system weights and measures and the selection or creation of a universal auxiliary language to facilitate communication among all the inhabitants of the planet.

5. Commissioning of a *New Model of Action and Social Policy and Management*, which includes a system of universal participation, an election system without partisan political interference, a system for cooperative decision-making and the search for truth and a system that ensures that the power belongs to the community and that this is not a subject of dispute and division. The model therefore includes, for say, 4 sets, as follows:

a) When talking about a *system of universal participation*, we are talking about the system that guarantees the existence and strengthening of all existing human and social diversity, so that there is no man or group is excluded, contrary to happens in the current system, where only representation or participation with the group's ability to organize legal and social terms and have a chance to impact on society as a whole through any medium. Therefore, it is common in many local communities, widows, orphans, elderly, infants and some minorities are not taken into account.

b) When talking about an *election system without interference from party politics*, we speak of a system with multiple facets: the prohibition of advocacy of positions prior ideological, doctrinal or partisan, non-campaigning for or against a person group or list within the Forum, the absolutely secret ballot in a spirit of reflection and awareness, no group or party representing the people that are elected and non-attribution of individual authority or special status to these people, because the authority lies in the institution.

c) The *system for cooperative decision-making and the search for the truth* and also happens to be an operative principle par excellence which allows the proper application of the principle of free and independent search for truth and the construction of the unit in diversity is *the consultation* system, designed specifically as a tool for research, recognition and enforcement of the truth on any matter brought to the consideration of a group and cooperative decision-making. The consultation encourages diversity through the clash of opinions, since this shock raises the "spark of truth", but discourages and prohibits the clash of interests and personalities, as these shocks originate only conflict, division and paralysis of the work of social group in a positive direction.

d) Finally, when we speak of a *system ensuring that power belongs to the community and that this is not a subject of dispute and division*, we are talking nothing less than the process that leads to overcoming the problem of power in human society, because it ceases to be acquired by or vested in a particular way an individual or a group, to be in dispute and competition among different social forces, whether political parties, economic groups and religious institutions, and no longer subject to division in functional terms, as when one speaks of the division of public powers, since in reality that is capable of functional division is the authority. System ensures that the *authority, influence and leadership* cannot be accumulated by any person or group and they are completely separate but complement each other.

3. RULES

The rules for the functioning of space and the Forum, will be derived from those principles and concepts and would cover specific aspects relating to the national reality, to options for project development, as well as potential obstacles on the road. These rules should include:

1. Subscription to the above principles, which will be mandatory for all participants in the Forum.
2. While belonging to the Forum does not mean a particular membership are set, the conditions of participation and temporary or permanent suspension of a member, as a punishment. In principle, everyone has the right to participate in the forum, but his stay, besides what is derived from the will of the person, depends on respect for the rules and the non-violation of the limits within.

3. The prohibition of direct criticism of individuals or private institutions for political reasons, ideological or doctrinal, allowing only make personal entries as documented in the context of the study process, analysis and research, allowing members and third enter their own conclusions.

4. Participation must be following the rules and standards of courtesy, respect, restraint, good manners and relevance, encouraging and rewarding positive behaviors that contribute to unity within the spaces of the Forum and discouraging and punishing those who violate their integrity and proper functioning.

5. People who are chosen to be part of any institution or to hold office or function in any instance in any local, regional or national, must be free of criminal convictions or advanced research, without violating the legal principle of presumption of innocence, compromise the smooth functioning of the Forum.

6. The prohibition of personal or group use, outside the space or the activity of the Forum, the name of the Forum, its documents, information, slogans, logos or emblems, or any other particular assignment without the permission of the designated institutions.

7. The absolute ban on any room, event or activity relating directly or indirectly to the functioning of the Forum in any area, the sale and consumption of alcohol, psychoactive substances or otherwise adversely affecting people's behavior, of activities that violate the social mores and moral standards, or exceeding the limits of moderation and good taste, and of course that violate the laws in force in veiled or direct.

8. The membership of the forum does not imply a particular membership, therefore a part, the Forum is a meeting place and working, open and inclusive, people can come and go at will, and the other members not stop belonging to particular political groups, religious, cultural or social in any order. In legal terms, only those that perform functions within institutions or offices designated or elected, have a formal membership status of the Forum.

C. THE CREATION AND THE FUNCTIONING OF THE FORUM

1.1. THE CONVOCATORY IN THE LOCAL AMBIT

1. The convocatory made through media and other mechanisms to promote formal and informal.
2. The convocatory by social networks that bring together environmental organizations, human rights, social development, art and culture, etc.
3. Call in and through academic institutions, to all universities and student organizations.
4. The convocatory by local institutions of civil society: NGOs, professional associations, unions, etc.
5. The convocatory by other existing spaces, recreational, sporting and cultural.
6. The convocatory to people in an individual, family or group.

1.2. THE EDUCATION AND TRAINING PROGRAM

1. Holding conferences and workshops on the principles governing and guiding the project to different groups of people and institutions at all levels, by institutions and officials of the advisory corps of the Forum.
2. Formulation of a training program permanent and progressive.
3. Acquisition and production of study materials for the systematization learning process of various social actors participating in the Forum.

2. LEGAL CONFORMANCE

2.1. CHARACTER AND GENERALITY

1. Creation and organization of the Forum as a Civil Corporation Nonprofit with operation and administration areas of central, regional and local participants with a structure, members and instances according to the particular nature of the Forum.

2. Forum Headquarters: Bogotá and creation, with appropriate accreditation, regional or local structures so that they also have the possibility of recognition and legal action in the territory of its jurisdiction.

3. The statutes must collect the core principles and give it to the advisory corps and court, in its national, or the National Advisory Institution, the right to modify the statutes, on their own initiative or picking up the recommendations made by the Central Executive Council Including the faculty to dissolve the Forum when this, by any condition or circumstance, no longer obey the central principles that inspired it.

2.2. FINALITY AND SOCIAL OBJECT

1. Promote and implement a meeting place for all Colombians who wish to contribute to finding solutions to social problems of the country and the development of existing potential in individuals and social groups, to facilitate the achievement of peace, welfare and general security through the promotion and construction of alternative cultural and social environment to collect the best of our humanity as social beings and the best of the differentiating factors of our Latin American and national identity in a creative and participatory process that empowers strengths, take advantage and find opportunities, overcome weaknesses and constraints that paralyze us and in front of an intelligent and creative threats posed to our reality.

2. Allow a permanent, open and inclusive, for the development of activities of study, analysis, research, oversight, and social intervention proposal arising in the implementation of relevant solutions, innovative, inclusive, effective and synergistic to achieve transformation Colombian reality.

3. The purpose of the Forum will define the list of actions that may arise within, seeking to cover the whole range of possibilities enough to give a comprehensive one to their forms of social action and intervention.

2.3. FORUM MEMBERS

Individuals within the Forum, for purposes of a legal nature, in keeping with the organizational structure and study, are divided into three groups, namely:

1. *Participants*: Any natural person, of age, can become a participant of the Forum without compliance with any special requirements from the legal point of view, only for other purposes (statistical, operative, administrative, etc...) May be important some sort of record participants. A participant can take part in one or more groups according to their interest, to its affinity with its particularity, that is, with its diversity and a territorial community, according to their place of residence.

2. *Members*: Forum members are considered at the local, regional or national, natural persons (not legal), appointed or elected to any instance of collectivity of the Forum and have accepted the nomination.

a) Therefore, the members of the advisory corps are members of the forum part of the Local Advisory Institution.

b) The territorial operative entity and shall be members, delegates from the focal groups and delegates from regional communities, as well as elected members of the Local Councils of Base. In many cases a person may be a member by either of two levels, either because they focal groups or delegates to be elected members of the Local Councils of Base, in which case priority will be the last character in accordance with the statutes.

c) And in the executive instance, members are elected members of the Local Executive Council. And we reiterate that no person can be part of this corps while the advisory or operative. For example, if someone is a member of Local Base and elected to the Local Executive Council and wishes to belong to the latter, must decide which one wishes to belong.

It must be emphasized that the members, and this in line with the principles and rules of the Forum, have only recognized as such for strictly legal, they are not endowed with any particular range, or less than an individual authority over other members or Forum participants.

3. *Officials*: People with a function conferred on individual two instances of forum have the official capacity.

a) In the Executive Instance and Jurisdictional is a functionary the Local Consultant.

b) In the Executive instance is a functionary the Local Executive Secretary in addition to legal representation functions within its jurisdiction, acting in obedience to the Local Executive council's decisions without contradicting the principles and core rules of the Forum.

2.4. FORUM ORGANS

The *Forum Organs* have come to the institutions of the instances within the Forum, featuring a consultative capacity, jurisdictional, operative and decisory as appropriate, as follows:

1. In the consultative instance and jurisdictional, the only organ is the Local Council Institution, or Anisa Colombia.

2. In the operative instance and territorial, the only organ is *the Local Council of Base*. Local Focal Groups are the basis of this instance but have no special legal character and the Assembly of Delegates of focal groups, as already explained, are primarily events or scenarios to choose the Local Council of Base. It is therefore necessary, in legal terms recognition is given of Forum delegates and members of this Council to fill the legal vacuum corresponding.

3. Finally, in the administrative instance and executive, the only organ in the local area is the *Local Executive Council*.

D. FINANCIAL ASPECTS

1. OBTAINING RESOURCES

1. Application of the principle of universal participation for the realization of contributions, looking for all members conduct make a payment in accordance with its capabilities and maintaining a strict control of the origin of funds.

2. Fixing the maximum amount of individual contributions to the Forum, the amount to be defined by the consultative instance and jurisdictional.

3. In principle, contributions can only be personals and no-institutional, in correspondence with the principle that only persons can be part of the Forum as it is not allowed or sectorial group representation.

However, conditions should be identified so that institutions can make contributions in the context of an advertising fee to hold events or performance of the Forum, aspect that should be regulated so that the existence of such contributions the institutions are not in a capabilities to impose conditions substantive.

4. Making financial particular commitments for the realization of regular contributions to the functioning of the Forum, which would make financial planning a budget based on an income and expenditure.

5. Search for resources from international cooperation for projects and activities arising within the Forum, provided that the donors do not impose conditions inconsistent with the principles, rules and regulations that govern it. .

2. RESOURCE MANAGEMENT

1. Financing the basic operative structure of the Forum, its visibility and promotion expenses, expenses for training, skills and materials needed, and the costs of the different mechanisms of action and social intervention.

2. The management of resources correspond to the administrative instance and executive of the Forum, but will ensure the provision of resources for the operation of the consultative and jurisdictional instance for the basic needs structural of the operative instance.

3. Resource management in an absolutely transparent and full visibility to all Forum members and all external actors.

4. Creation of local structures, regional and centrals complementary for administration of resources.

5. Creation of a financial accounting system and by a team of accounting, auditing and tax inspection.

6. Creation of a multilevel structure for resource management of projects and particular activities that benefit or involve particular groups, sectors or particular communities.

7. Creating a system of accountability in all areas, with universal and permanent access.

E. PROJECT RESULTS

1. OBJECTIVE 1: CREATION OF THE STRUCTURE OF OPERATIVE THE FORUM

1.1. DOTATION OF LOGISTICS INFRASTRUCTURE

(1) CONSECUTION OF THE SEAT OF THE FORUM

a) Requirements

- Location of the city center with easy access to all citizens.
- House 1 or 2 floors with minimum area of 250 square meters.
- 2 or 3 spaces for administrative offices.
- 1 space for reception.
- 1 large space for lectures and conferences (up to at least 100 people)
- 1 or 2 spaces for training and working groups (up to 35 people each).
- 1 or 2 spaces for working groups (up to 15 people).

- 1 space for the operation of the Coffee, for 60 people how minimum.
- b) Legal and financial aspects
 - Monthly lease of \$ 1.400.000 (583,33 €).
 - Possibility antichresis contract up to \$ 30,000,000 (\$ 12,500 €).

(2) DOTATION OF HEADQUARTERS

- a) Dotation of administrative area
 - Desks, chairs, filing cabinets, libraries.
 - Computers and printers.
 - Useful and accessories.
- b) Dotation of operative area
 - Desks, chairs, filing cabinets, libraries.
 - Video beam.
 - Camcorder.
 - Board and blackboard.
 - Sound System.
- c) Dotation of cultural coffee
 - Sound system and amplification.
 - Coffee maker.
 - Games tables and chairs
 - Adequacy of space
 - Tableware
 - Accessories

1.2. DOTATION OF MANAGEMENT STRUCTURE

(1) TEAMWORK DEFINITION

- a) Project Director:
 - Executive president and Legal Representative of Anisa: Dr. Carlos Eduardo López Dávila
- b) Area Coordinators:
 - Administrative Area: Paola Andrea Lopez Verdugo.
 - Operative Area: Juan Miguel Albán.
 - Legal Area: To be defined.
 - Coordination Monitors: To be defined.
- c) Auxiliary and Supplementary
 - Administrative Assistant: To be defined.
 - Administrative Auxiliary: To be defined.
 - Volunteers and staff: To be defined.

(2) LEGAL AND ORGANIZATIONAL ASPECTS

- a) Celebration of contracts with staff of work
 - Employment contracts.
 - Contracts for the provision of services.
- b) Training program and training.
 - Workshops for administrative and operative staff.
 - Workshops and additional backing staff.
 - Complete training program for monitors.
- c) Legal structure of the Alternar Forum
 - Creation of the Forum with its global structure at national, regional and local levels.
 - Creation of the Forum with its operative structure in the local area.

1.3. DOTATION OF INITIAL OPERATIVE STRUCTURE

(1) CREATION FOCUS GROUP SETTING

- a) Initial promotion of the project among relatives, acquaintances and supporters, according to the tasks carried out since long ago, especially in the cultural world of the city with which there is a close relationship.
- b) Creation of Thematic Focal Groups with people close to the Forum.
- c) Backing the creation of focal groups and community sector.

(2) DEFINITION OF LINES OF ACTION

- a) Define the main lines of action of the focal groups.
- a) To backing the lines of action defined.

(3) CREATION OF A PROVISIONAL ORGAN FOR OPERATION INSTANCE

- a) When at least nine (9) focus group working, you can settle for representatives of each of the groups, a Base Local Council on an interim basis to decentralize the functions of the consultative institution and begin to flesh out the project .
- b) The Local Council of Base Provisional will exercise its functions until the Consultative Institution deems it necessary to proceed with the meeting of an Assembly of Delegates of focal groups, because there is already a significant number of these groups working in the city .

2. OBJECTIVE 2: PROMOTION, DIFFUSION, SPREAD AND OPERATIVE ORGANIZATION OF THE FORUM

2.1. PROMOTION AND DIFFUSION THROUGHOUT THE CITY MADE BY DIFFERENT MEDIA

(1) PROJECT PROMOTING BY MEDIA

- a) Systematization ally conducting interviews in the press, radio and local television, on the existence of the project, their aims, objectives and working methods.
- b) Achieving a permanent space in a radio station in the city, preferably in a cultural or community service.

(2) PROJECT PROMOTION BY PRINT AND VIRTUAL MEDIA

- a) Design, printing and dissemination of posters, flyers and promotional brochures and informative.
- b) Promotion and dissemination of virtual media, project website, forums, mailing lists, social networking, etc.

(3) INSTITUTIONAL PROMOTION OF THE PROJECT

- a) Promotion in secondary education institutions, technological and university lectures and programmatic contributions to the initial creation of focal groups.
- b) Promotion in public and private institutions of society through communications, visits, organization of lectures and other means agreed.
- c) Promotion of civil society organizations, foundations, corporations and associations for social, cultural and environmental, professional associations, unions, social clubs and sports, among others.
- d) Community outreach in communities, townships, neighborhoods, academic centers, community organizations and officials among others.

2.2. FORUM SPREAD

(1) ESTABLISHMENT AND OPERATION OF A SETTLEMENT CENTER

- a) Creating a Center for Conciliation in accordance with the rules in force in Colombia on this issue, with the backing of 2 legal professionals, Project Manager, who is a qualified lawyer, teacher and able to work on this subject, and other professional that meets the same requirements.
- b) The Mediation Center will have a policy of providing its services with subsidized rates for people who are not able to pay full rates on 3 levels and with full rates for people if they have the ability to pay for these services.

(2) CREATION AND OPERATION OF A CULTURAL COFFEE

- a) Creating the headquarters for the Cultural Coffee, designed as a recreation space for new forms of artistic expression, mainly musical, literary and pictorial, that are consistent with the purposes and principles work in the Forum, and without to consume alcohol.
- b) Cultural Coffee in operation to facilitate the meeting of the citizens, promote the activities of the Forum and a series of formal and informal conversations in a supportive environment.

(3) CREATION SECONDARY FOCAL GROUPS

- a) Encouraging the creation of Thematic Focal Groups in schools and higher education, as well as institutions and civil society organizations.
- b) Encouraging the creation of Sectorial Focal Groups through public and private institutions, in guilds and professional associations.
- c) Encouraging the creation of Community Focal Groups in neighborhoods, communities and generally in regional communities.

(4) WORK IN TERRITORIALS COMMUNITIES

- a) According to the basic territorial division of the city of Pasto, in communes and districts, there will be a special task of promotion, disseminate and spread aims to ensure that the various territorial communities of the city are involved in the Forum.
- b) Encourage and facilitate the interaction of active members of the Forum that inhabit the same territorial community.

(5) EDUCATION AND TRAINING

- a) Conducting conferences, workshops and other training events and training in the fundamentals of the project to members of focal groups and local authorities.
- b) Backing the processes of building the vision, mission and purpose of the operation of each focus group and local authorities.
- c) Complete training program for a team of 6-12 young monitors with the function of supporting the development of the project in its operational aspects. This program will be a complementary project to be presented to the local and regional institutions of Pasto and Nariño, respectively.

2.3. CONSOLIDATION OF THE OPERATIVE INSTANCE OF THE PROJECT

(1) ASSEMBLY OF DELEGATES OF FOCAL GROUPS

- a) Once there is sufficient number of Thematic Focal Groups, sectorial and communities will proceed to the completion of an Assembly of Delegates of the Focal Groups, according to predefined criteria.
- b) The Assembly of Delegates of the Focal Groups is an event for the exchange, knowledge and backing of initiatives and proposals, but their main function is to choose Base Local Council to replace the existing provisional at earlier stages.

(2) BASIC LOCAL COUNCIL

- a) The Local Council of Base is shaped and function in accordance with the principles, rules and other regulations contained in the statutes of the Alternar Forum, such as discussed in detail in previous chapters.
- b) This corps initially interact with the institution in charge of the consultative and jurisdictional instance of the Forum, this is Anisa Colombia, and the Local Consultant who will be the provisional legal representative of the Forum until the election of the Executive Secretary Local ownership.

c) The project will backing, through various actions of advisory, consultancy and training, the Council's work throughout the project development.

3. OBJECTIVE 3: OPERATIVE AND EXECUTIVE CONSOLIDATION OF THE PROJECT

3.1. OPERATIVE CONSOLIDATION OF THE PROJECT

(1) BACKING THE FOCAL GROUPS

a) Task to backing and encourage initiatives, proposals and efforts of the Focal Groups thematic, sectorial and community, mostly by Base Local Council, with backing from the Institution Consultative and the Local Consultant, according to the parameters outlined in chapters above.

b) Task design, planning and organizing of the projects from the focal groups that warrant.

(2) BACKING TO TERRITORIALS COMMUNITIES

a) Encouraging and backing integration activities, training, knowledge and interaction with local authorities.

b) Creating and maintaining a register of members of the forum in each of the territorial communities.

(3) ASSEMBLY OF DELEGATES OF THE TERRITORIALS COMMUNITIES

a) Determination of the number of delegates for each territorial community in the city of Pasto to participate in the Assembly of Delegates.

b) Preparation, organization and conduct of the election of delegates in each of the territorial communities of the city.

c) Preparation, organization and conduct of the Assembly of Delegates of the Territorial Communities for exchange of experiences, initiatives and projects and the Local Executive Council election.

3.2. EXECUTIVE CONSOLIDATION OF PROJECT

(1) LOCAL EXECUTIVE COUNCIL

a) Local Executive Council election by the Assembly of Delegates of the Territorial Communities, in accordance with the procedures and standards defined.

b) The Council has all the functions that are provided in the statute and one of his initial tasks will be the appointment of the Local Executive.

c) The project will backing, through various actions of advisory, consultancy and training, the Council's work throughout the project development.

(2) LOCAL EXECUTIVE SECRETARY

a) Local Executive Secretary appointed by the Local Executive Council shall have the duties provided for in the statutes and interact with all the operative and advisory corps of the Forum.

b) This officer will have legal representation of the legal person of the Forum for the Construction of Colombian Social Alternatives - Alternar in the city of Pasto in property, replacing the provisional representative, the Local Advisory Forum.

4. OBJECTIVE 4: IMPLEMENTATION OF INITIATIVES

4.1. BACKING OF INITIATIVES EMERGED FROM THE OPERATIVE AREA

(1) ADMINISTRATIVE AND LOGISTICAL BACKING

a) Facilitation of the tools, knowledge and methods available for those local initiatives can be implemented, when they are not essential external resources for technical cooperation or financing.

b) Facilitation and logistics space available for the development of initiatives, activities and events as required.

(2) RAISING FUNDS

a) Consideration and adoption of initiatives and projects developed by the operative area of the Forum by the Local Executive Council.

b) Presentation by Local Executive Council, initiatives and projects approved for all types of institutions, private and public, national and international for the achievement of technical cooperation resources and financing.

4.2. TRACKING AND EVALUATION OF THE INITIATIVES

(1) SETTING PARAMETERS FOR EACH INITIATIVE

a) The advisory corps will set the basic parameters for carrying out tracking and evaluation of all initiatives being developed within the Forum.

b) Operative and executive organs should define the broad parameters for tracking and evaluation of the various initiatives adopted.

4.3. TRACKING AND EVALUATION OF EACH INITIATIVE

a) This task is primarily the responsibility of the operative corps, i.e. Base Local Council, but must submit the reports for the other two instances, namely, the Advisory and Executive.

b) The documentation and systematization of the process for each initiative must also conform to the general parameters set for the development of the whole project, and therefore will be known to all players in the Forum.

5. OBJECTIVE 5: DOCUMENTATION AND SYSTEMATIZATION OF THE PROJECT

5.1. DOCUMENTATION BY ALL PARTICIPANTS OF THE PROJECT

(1) DOCUMENTATION PROCESS DEFINITION

a) Definition of the methods, forms, tools and conditions to carry forward the process of documenting the entire project.

- b) Socialization process methodology documentation to all project stakeholders.
- c) Redefinition of the documentation process according to the evaluation process.

(2) REALIZATION OF THE DOCUMENTATION PROCESS

- a) Documentation of all project activities by all actors.
- b) Application of the methodology of processing of the documentation obtained.
- c) Socialization of the documentation process through print and digital.

5.2. PARTICIPATORY EVALUATION AND SYSTEMATIZATION

(1) DEFINITION OF EVALUATION PROCESS

- a) Initial definition of the evaluation process with the initial project team.
- b) Attribution of responsibility and self-assessment tools and evaluation.
- c) Redefinition of the evaluation process with the new actors in the project.
- d) Set the periods of the evaluation process.

(2) REALIZATION OF EVALUATION PROCESS

- a) Conducting the assessment in each of the areas of project work.
- b) Feedback of evaluation results.

(3) SYSTEMATIZATION THE EVALUATION PROCESS

- a) Dissemination of evaluation results.
- b) Systematization of the evaluation process.

IV. ACTION PLAN

A. CHRONOGRAM

The project is expected to grow for 18 months, which is considered sufficient time for the Forum for the Construction of Colombian Social Alternatives - Alternar Pilot Project in San Juan de Pasto, manages to consolidate its operations and will lead to sustainability.

GENERAL PROJECT CHRONOGRAM																											
	OBJECTIVES, RESULTS AND ACTIVITIES / MONTHS	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24		
1.	OBJECTIVE 1: ESTABLISHMENT OF THE STRUCTURE OF OPERATIVE THE FORUM	X	X	X	X	X	X																				
1.1.	LOGISTICS INFRASTRUCTURE EQUIPMENT	X	X	X																							
1.1.1	ACHIEVEMENT OF THE VENUE OF THE FORUM	X																									
1.1.2	PROVISION OF VENUE	X	X	X																							
1.2.	ALLOCATION OF MANAGEMENT STRUCTURE	X	X	X	X	X	X																				
1.2.1	TASK DEFINITION	X																									
1.2.2	LEGAL AND CONSTITUTIONAL	X	X	X	X	X	X																				
1.3.	ALLOCATION OF INITIAL OPERATIVE STRUCTURE		X	X	X	X	X																				
1.3.1	CREATION OF THE PRIMARY FOCUS GROUP		X	X	X	X	X																				
1.3.2	DEFINITION OF LINES OF ACTION		X	X	X	X	X																				
1.3.3	CREATION OF A PROVISIONAL AUTHORITY FOR OPERATION INSTANCE					X	X																				
2.	OBJECTIVE 2: PROMOTION, DIFFUSION, SPREAD AND OPERATIVE ORGANIZATION	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X								
2.1.	PROMOTION AND DISTRIBUTION THROUGHOUT THE CITY MADE BY DIFFERENT MEANS	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X								
2.1.1	PROMOTING THE PROJECT IN MEDIA	X	X	X				X	X	X				X	X	X											
2.1.2	PROMOTING THE PROJECT BY PRINT AND VIRTUAL MEDIA	X	X	X							X	X	X				X	X	X								
2.1.3	INSTITUTIONAL PROMOTION PROJECT		X	X	X	X	X	X	X	X	X	X	X														
2.2.	SPREAD THE FORUM		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
2.2.1	CREATION AND FUNCTIONING OF A SETTLEMENT CENTER		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
2.2.2	CREATION AND FUNCTIONING OF A CULTURAL COFFEE			X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
2.2.3	FOCUS GROUP BUILDING SECONDARY			X	X	X	X	X	X	X	X	X	X														
2.2.4	WORK IN TERRITORIALS COMMUNITIES				X	X	X	X	X	X	X	X	X														
2.2.5	EDUCATION AND TRAINING				X	X	X	X	X	X	X	X	X														
2.3.	CONSOLIDATION OF THE INSTANCE OF THE PROJECT OPERATIVE PROJECT								X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
2.3.1	ASSEMBLY OF DELEGATES OF FOCUS GROUPS								X						X						X						
2.3.2	BASIC LOCAL COUNCIL								X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
3.	OBJECTIVE 3: OPERATIVE AND CONSOLIDATION PROJECT EXECUTIVE				X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
3.1.	OPERATIVE CONSOLIDATION PROJECT				X	X	X	X	X	X	X	X	X														
3.1.1	BACKING FOCUS GROUPS				X	X	X	X	X	X	X	X	X														
3.1.2	BACKING TO TERRITORIAL COMMUNITIES				X	X	X	X	X	X	X	X	X														
3.1.3	ASSEMBLY OF DELEGATES OF THE REGIONAL MEETINGS													X													
3.2.	EXECUTIVE CONSOLIDATION PROJECT													X	X	X	X	X	X	X	X	X	X	X	X		
3.2.1	EXECUTIVE LOCAL COUNCIL													X	X	X	X	X	X	X	X	X	X	X	X		
3.2.2	EXECUTIVE LOCAL SECRETARY													X	X	X	X	X	X	X	X	X	X	X	X		
4.	OBJECTIVE 4: IMPLEMENTATION OF INITIATIVES													X	X	X	X	X	X	X	X	X	X	X	X		
4.1.	SUPPORT OF INITIATIVES ARISING IN THE OPERATIVE AREA													X	X	X	X	X	X	X	X	X	X	X	X		
4.1.1	ADMINISTRATIVE AND LOGISTICAL SUPPORT													X	X	X	X	X	X	X	X	X	X	X	X		
4.1.2	RAISING FUNDS													X	X	X	X	X	X	X	X	X	X	X	X		
4.2.	TRACKING AND EVALUATION EFFORTS													X	X	X	X	X	X	X	X	X	X	X	X		
4.2.1	SETTING PARAMETERS FOR EACH INITIATIVE													X	X	X	X	X	X	X	X	X	X	X	X		
4.2.2	EVERY INITIATIVE TRACKING AND EVALUATION													X	X	X	X	X	X	X	X	X	X	X	X		
5.	OBJECTIVE 5: DOCUMENTATION AND SYSTEMATIZATION PROJECT	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
5.1.	DOCUMENTATION BY THE PARTICIPANTS IN THE PROJECT	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
5.1.1	DOCUMENTATION PROCESS DEFINITION	X	X																								
5.1.2	DOCUMENTATION OF PROCESS PERFORMANCE	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		
5.2.	PARTICIPATORY EVALUATION AND SYSTEMATIZATION	X	X	X		X			X			X				X			X			X			X		
5.2.1	DEFINITION OF EVALUATION PROCESS	X	X																								
5.2.2	CONDUCT OF EVALUATION PROCESS			X		X			X			X				X			X			X			X		
5.2.3	SYSTEMATIZATION THE EVALUATION PROCESS			X		X			X			X				X			X			X			X		

B. BUDGET

PROJECT GENERAL BUDGET									
BUDGET DOTATION					FUNDING (2/3)		COUNTERPART (2/3)		
OFFICE EQUIPEMENT	AM.	UNT. VALUE \$	UN. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD
Laptop	2	\$ 1.400.000	\$686,27	\$ 2.800.000	\$1.372,55	\$ 1.866.667	\$915,03	\$ 933.333	\$457,52
Desktop Computer	2	\$ 800.000	\$392,16	\$ 1.600.000	\$784,31	\$ 1.066.667	\$522,88	\$ 533.333	\$261,44
Laser Printer	1	\$ 500.000	\$245,10	\$ 500.000	\$245,10	\$ 333.333	\$163,40	\$ 166.667	\$81,70
Inkjet Printer	2	\$ 200.000	\$98,04	\$ 400.000	\$196,08	\$ 266.667	\$130,72	\$ 133.333	\$65,36
Video Beam	1	\$ 3.600.000	\$1.764,71	\$ 3.600.000	\$1.764,71	\$ 2.400.000	\$1.176,47	\$ 1.200.000	\$588,24
Camcorder	1	\$ 1.400.000	\$686,27	\$ 1.400.000	\$686,27	\$ 933.333	\$457,52	\$ 466.667	\$228,76
SUBTOTAL		\$3.872,55	\$ 10.300.000	\$5.049,02		\$ 6.866.667	\$3.366,01	\$ 3.433.333	\$1.683,01
FURNITURE AND ACCESORIES	AM.	UNT. VALUE \$	UN. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD
Desktops	3	\$ 250.000	\$122,55	\$ 750.000	\$367,65	\$ 500.000	\$245,10	\$ 250.000	\$122,55
Reception Desks	1	\$ 250.000	\$122,55	\$ 250.000	\$122,55	\$ 166.667	\$81,70	\$ 83.333	\$40,85
Furniture and accessories	1	\$ 600.000	\$294,12	\$ 600.000	\$294,12	\$ 400.000	\$196,08	\$ 200.000	\$98,04
Reception furniture	3	\$ 150.000	\$73,53	\$ 450.000	\$220,59	\$ 300.000	\$147,06	\$ 150.000	\$73,53
Filing cabinets	2	\$ 250.000	\$122,55	\$ 500.000	\$245,10	\$ 333.333	\$163,40	\$ 166.667	\$81,70
Swivel chairs	3	\$ 100.000	\$49,02	\$ 300.000	\$147,06	\$ 200.000	\$98,04	\$ 100.000	\$49,02
Accompanying chairs	8	\$ 50.000	\$24,51	\$ 400.000	\$196,08	\$ 266.667	\$130,72	\$ 133.333	\$65,36
Stackable chairs	120	\$ 20.000	\$9,80	\$ 2.400.000	\$1.176,47	\$ 1.600.000	\$784,31	\$ 800.000	\$392,16
Dotation (boards, blackboards, etc.).	2	\$ 350.000	\$171,57	\$ 700.000	\$343,14	\$ 466.667	\$228,76	\$ 233.333	\$114,38
SUBTOTAL		\$990,20	\$ 6.350.000	\$3.112,75		\$ 4.233.333	\$2.075,16	\$ 2.116.667	\$1.037,58
DOTATION COFFE	AM.	UNT. VALUE \$	UN. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD
Sound amplification system	1	\$ 2.850.000	\$1.397,06	\$ 2.850.000	\$1.397,06	\$ 1.900.000	\$931,37	\$ 950.000	\$465,69
Coffee maker	1	\$ 2.500.000	\$1.225,49	\$ 2.500.000	\$1.225,49	\$ 1.666.667	\$816,99	\$ 833.333	\$408,50
Games tables and chairs	12	\$ 300.000	\$147,06	\$ 3.600.000	\$1.764,71	\$ 2.400.000	\$1.176,47	\$ 1.200.000	\$588,24
Additional chairs	8	\$ 50.000	\$24,51	\$ 400.000	\$196,08	\$ 266.667	\$130,72	\$ 133.333	\$65,36
Adequacy	1	\$ 500.000	\$245,10	\$ 500.000	\$245,10	\$ 333.333	\$163,40	\$ 166.667	\$81,70
Dinnerware	60	\$ 7.500	\$3,68	\$ 450.000	\$220,59	\$ 300.000	\$147,06	\$ 150.000	\$73,53
Accessories	1	\$ 500.000	\$245,10	\$ 500.000	\$245,10	\$ 333.333	\$163,40	\$ 166.667	\$81,70
SUBTOTAL		\$3.287,99	\$ 10.800.000	\$5.294,12		\$ 7.200.000	\$3.529,41	\$ 3.600.000	\$1.764,71
TOTAL		\$8.150,74	\$ 27.450.000	\$13.455,88		\$ 18.300.000	\$8.970,59	\$ 9.150.000	\$4.485,29
OPERATING BUDGET					FUNDING (2/3)		COUNTERPART (2/3)		
SEDE ANISA	AM.	UNT. VALUE \$	UN. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD
Monthly renting headquarter	18	\$ 1.400.000	\$686,27	\$ 25.200.000	\$12.352,94	\$ 16.800.000	\$8.235,29	\$ 8.400.000	\$4.117,65
Public services headquarter	18	\$ 600.000	\$294,12	\$ 10.800.000	\$5.294,12	\$ 7.200.000	\$3.529,41	\$ 3.600.000	\$1.764,71
Promotional expenses	18	\$ 250.000	\$122,55	\$ 4.500.000	\$2.205,88	\$ 3.000.000	\$1.470,59	\$ 1.500.000	\$735,29
Miscellaneous expenses	18	\$ 400.000	\$196,08	\$ 7.200.000	\$3.529,41	\$ 4.800.000	\$2.352,94	\$ 2.400.000	\$1.176,47
SUBTOTAL	18	\$ 2.650.000	\$1.299,02	\$ 47.700.000	\$23.382,35	\$ 31.800.000	\$15.588,24	\$ 15.900.000	\$7.794,12
TALENTO HUMANO	AM.	UNT. VALUE \$	UN. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD	TOT. VALUE \$	TOT. VAL USD
Project manager	18	\$ 3.500.000	\$1.715,69	\$ 63.000.000	\$30.882,35	\$ 42.000.000	\$20.588,24	\$ 21.000.000	\$10.294,12
Administrative coordinator	18	\$ 1.750.000	\$857,84	\$ 31.500.000	\$15.441,18	\$ 21.000.000	\$10.294,12	\$ 10.500.000	\$5.147,06
Operative coordinator	18	\$ 1.750.000	\$857,84	\$ 31.500.000	\$15.441,18	\$ 21.000.000	\$10.294,12	\$ 10.500.000	\$5.147,06
Juridical coordinator	15	\$ 1.750.000	\$857,84	\$ 26.250.000	\$12.867,65	\$ 17.500.000	\$8.578,43	\$ 8.750.000	\$4.289,22
Monitoring coordinator	15	\$ 2.000.000	\$980,39	\$ 30.000.000	\$14.705,88	\$ 20.000.000	\$9.803,92	\$ 10.000.000	\$4.901,96
Administrative assistant	18	\$ 850.000	\$416,67	\$ 15.300.000	\$7.500,00	\$ 10.200.000	\$5.000,00	\$ 5.100.000	\$2.500,00
Administrative auxiliary	18	\$ 850.000	\$416,67	\$ 15.300.000	\$7.500,00	\$ 10.200.000	\$5.000,00	\$ 5.100.000	\$2.500,00
SUBTOTAL	18	\$ 12.450.000	\$6.102,94	\$ 212.850.000	\$104.338,24	\$ 141.900.000	\$69.558,82	\$ 70.950.000	\$34.779,41
TOTAL	18	\$ 15.100.000	\$7.401,96	\$ 260.550.000	\$127.720,59	\$ 173.700.000	\$85.147,06	\$ 86.850.000	\$42.573,53
TOTAL DOTATION COSTS		\$8.150,74	\$ 27.450.000	\$13.455,88		\$ 18.300.000	\$8.970,59	\$ 9.150.000	\$4.485,29
TOTAL OPERATING COSTS		\$7.401,96	\$ 260.550.000	\$127.720,59		\$ 173.700.000	\$85.147,06	\$ 86.850.000	\$42.573,53
TOTAL PROJECT COSTS		\$15.552,70	\$ 288.000.000	\$141.176,47		\$ 192.000.000	\$94.117,65	\$ 96.000.000	\$47.058,82

C. FINANCING

1. PROJECT FINANCE

The total project cost of 141,000 dollars, of which 94,000 dollars will be requested from external funding and \$ 47,000, will be provided with local resources as counterpart.

There will be a task of personalized resource discovery through direct contact with potential donors and organizations worldwide with the support of our database and through meeting places between projects and donors like you Patrocinio.com, among other promotional media. The contributions must be at least 350 dollars and a maximum of 7,500 dollars.

2. PROJECT SUPPORT PACKAGES

Contributors may make their natural and legal persons, but they must be fully identified before Anisa Colombia to ensure transparency of resources, although they will have the right to anonymity if they so request.

1. *Basic Package*, which amount is 350 dollars, is intended for contributions from individuals, small organizations or those who wish to have a first connection with the project. Grants the right to recognition of the support on the list of contributors in physical and virtual publications project with the issuance of the certificate.

2. *Plus Package*, which amount is 750 dollars, which will qualify, plus the benefits of the Basic Package, receive updates on the project in all its aspects, including the financial area.

3. *Premium Package*, amounting to 1,500 dollars, which will qualify, plus the benefits of the Plus Package, receive audiovisual material produced during the development of the project, which has the status of formal project documentation, such as creative character in artistic, cultural and social. The shipment of this material will be made within two months following the first and second year respectively.

4. *Gold package*, amounting to 4,500 dollars and entitles addition to the benefits of Premium Package, to receive a formal invitation to visit the city of San Juan de Pasto with expenses paid room and board covered by the donor, but with the Anisa in support of the logistics necessary to facilitate travel.

5. *Diamond Package*, amounting to 7,500 dollars, which will qualify, plus the benefits of Gold Package, to receive an invitation to a person to visit the town of San Juan de Pasto with expenses paid room and board in a 3 or 4 stars for a week, to learn about the project in its various developments. Travel expenses will be paid by the donor, but we will work on the logistics needed. The donor, you can travel with another person or persons, with costs covered by them.

3. PAYMENT METHODS OF THE DONATION

The system we are using is called *crowdfunding* or *massive funding*, because it provides obtaining resources by providing many donors with varying amounts ranging from 350 dollars to 7,500 dollars, according to the ability of donors and interest them build the project, with a commitment to return the resources by Anisa if not achieved the minimum goals of the project.

The crowdfunding has two major advantages:

1. That the project does not depend on a single source of funding and appeals to the sensibilities of citizens and organizations that value their aims and objectives, and

2. That the project has the necessary independence to perform its goals and objectives without relying on special conditions are set by governments, corporations and other entities, in accordance with its policies and priorities.

The global goal of the project to cover the resources requested by USD \$ 94,000 will be USD \$ 104,000 to cover about USD \$ 10,000 in bank fees and foreign exchange. The minimum goal we have set ourselves to achieve project financing amounts to 50% of the requested resources, i.e. the sum of USD \$ 52,000 over a period of four months, from 1 April to 31 July 2014. At any time during this period in which the goal is reached, Anisa will notify contributors that event and officially start the project on the terms provided. If the minimum target is not reached during this period, Anisa have the option to reconsider the project, directing resources to

another project or do not, but in the first two cases, donors have the option to choose whether accept or not the change in the terms of the project or destination other than their contribution, and if not accept, your resources will be returned immediately at no cost.

In Anisa Colombia's page (www.anisacolombia.org) is accessed forms leading to the two walkways or platforms payments deliverables for the project: the *Paypal* payment gateway and the *PayU Latam* payment gateway for, both equipped with all protocols and measures to ensure the completion of your transaction safely.

This way can be make the payment through a number of ways: balance of your balance in *Paypal*, credit and debit cards, local debit and bank transfers. Through *Pagos Online*, if you are in Colombia's or have links with the financial system of the country, you can also make your contribution via debit from their bank accounts or current savings, as well as through *Servientrega Efecty* if do prefer cash.

4. THE COMMITMENT OF ANISA COLOMBIA

The commitment assumed Anisa is to complete the project in all its phases and stages, in the terms and conditions specified in the project documents and shown on the Alternar Forum and Anisa Colombia's website, including donor reporting by all means available on the progress and results of the project and the facilitation of contact between donors and beneficiaries whenever possible.

And as noted above, the resources received Anisa returned to donors if the goal of 50% of donations is not reached during the 4-month period from 1 April to 31 July 2014, unless the expressly donor decides to accept new conditions or a new destination for their contributions.

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